

# Goodyear, AZ

2020



## **Survey Background**

- Independent research firm
- The National Employee Survey<sup>™</sup> (The NES<sup>™</sup>)
  - Offered in partnership with International City/County Management Association (ICMA)
  - Measures 10 dimensions of the employee experience
  - Web-based survey of City employees

## The NES<sup>TM</sup> Methods and Goals

Assess
organizational
strengths
Identify
organizational
challenges
Articulate the
specific needs of
employees

Web survey of employees
516 completed surveys
Response rate of 86%

Increased job satisfaction
Increased engagement
Increased productivity and performance
Improved quality of local services
Improved community life

# **Survey Topics**

**Job Satisfaction** 

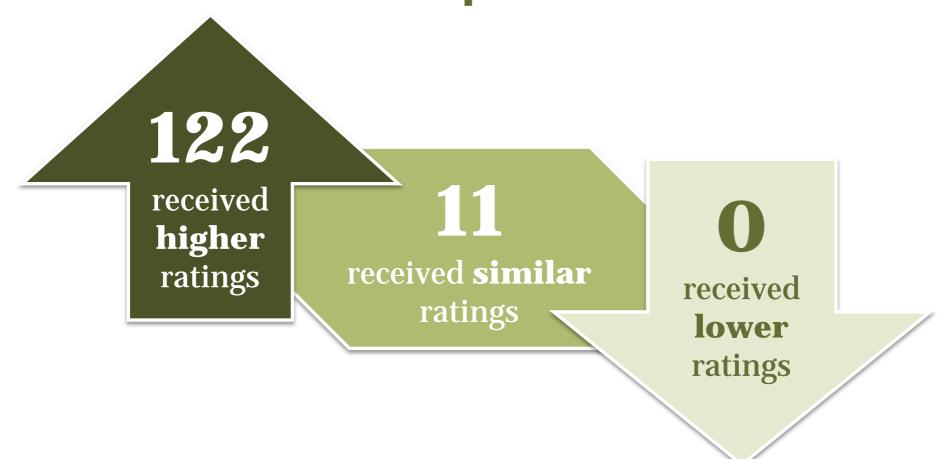
Work Group Performance Employee Contribution and Fit Employee-Supervisor Relationship Employee Performance Evaluation

Employee Development Wages and Benefits Communication and Decision-making

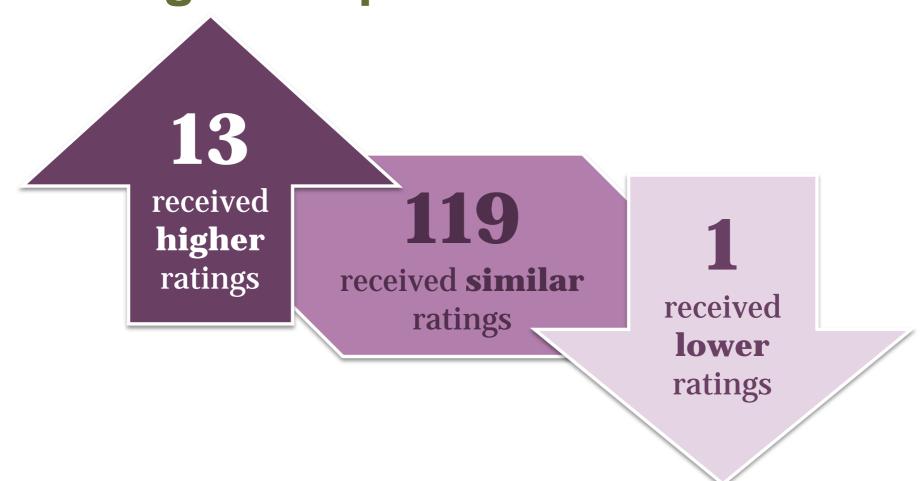
Respect and Ethics

Physical Work Environment

# **2020 Benchmark Comparisons**



# 2020 Ratings Compared to 2018



## Most Important to Employee **Satisfaction**

#### Legend

- Higher than benchmark
- Similar to benchmark
- Lower than benchmark
- Most important

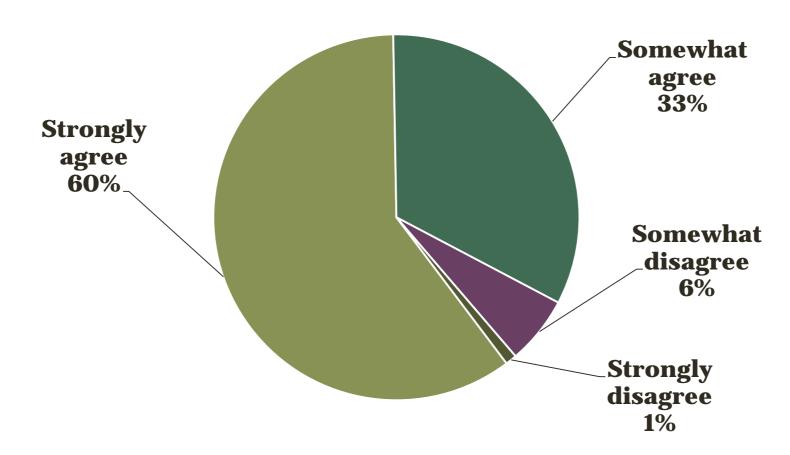




# Job Satisfaction remains strong and morale continues to soar

#### **Overall Job Satisfaction**

#### Satisfied with job



## **Aspects of Job Satisfaction**



# **Aspects of City Workplace**

2020 Ratings	2018 Ratings
Higher Communicating standards of ethica	l behavior <b>79</b> %
ratings from (86%) Collaboration among work group	p staff overall <b>81</b> %
2018 83% Communication among work g	group staff overall <b>79</b> %
to 83% City's reputation among staff	73%
2020 73% Overall staff morale	63%
63% Applying discipline fairly and con	nsistently <b>54</b> %
60% Opportunities for promotion	50%



# Confidence in the City's Executive Leadership is at an all-time high

# **Aspects of Executive Leadership**



# Top Ratings for Executive Leadership

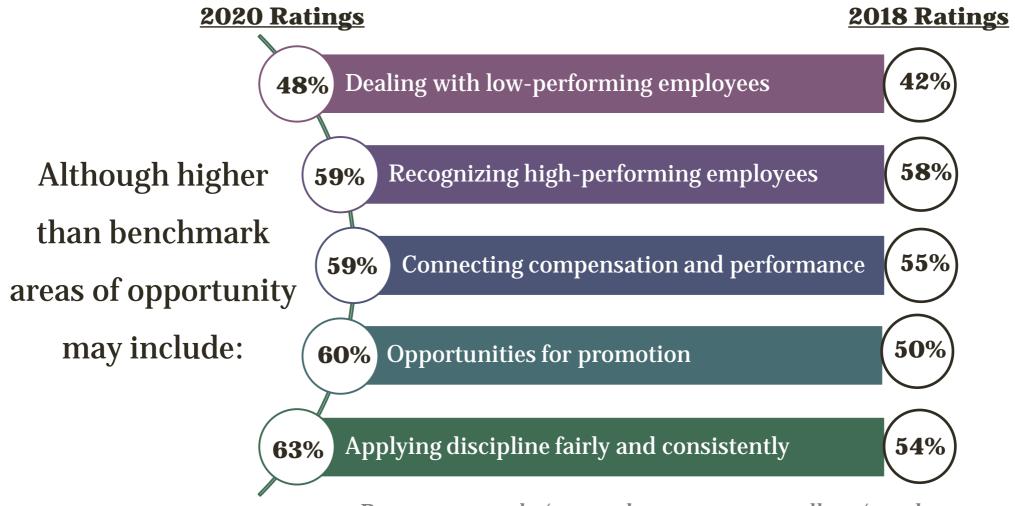
85%

of employees agree City Executive Leadership... ...is communicating an inspiring vision

...has strength of shared understanding

Percent strongly/somewhat agree or excellent/good

## **Lowest Rated Scores**



Percent strongly/somewhat agree or excellent/good

15

# **Citywide Focus Areas**

Survey Year	2020	2018	2016	2014
Communicating information in a timely manner	80%	73%	65%	63%
Providing recognition for doing good work	73%	72%	71%	64%
Opportunities to develop a career path	69%	62%	59%	54%
Dealing with low-performing employees	48%	42%	36%	33%

Stretch goal for each Focus Area

**75**%

# Most Significant Improvement

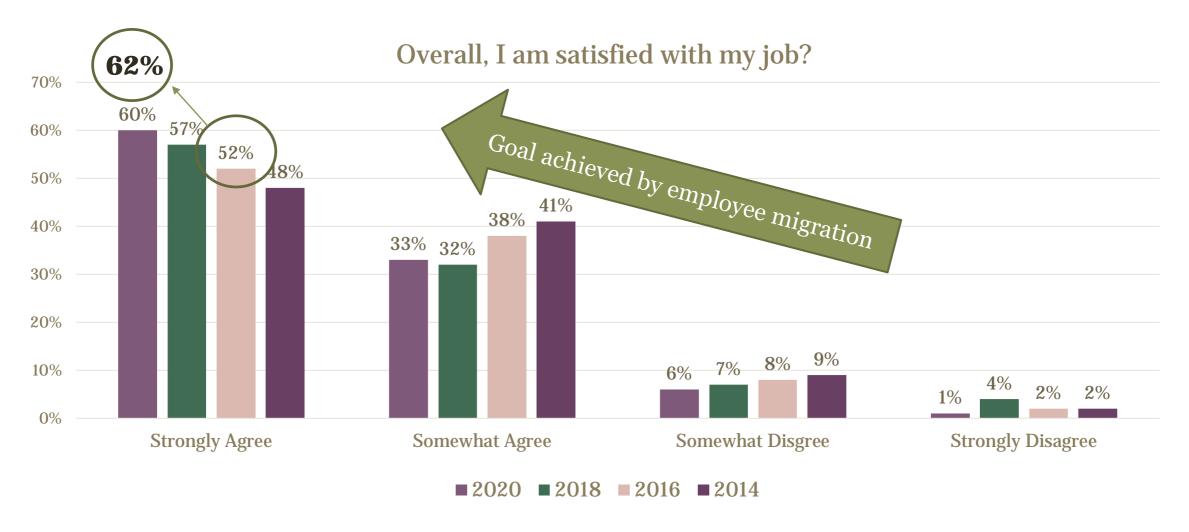
Survey Year	2020	2018	Inc.
Speed of response to important issues or change	<b>75</b> %	64%	+11%
Communicating an inspiring vision	85%	<b>75</b> %	+10%
Strength of shared understanding among employees of what the organization is supposed to do	85%	<b>75</b> %	+10%
The City of Goodyear's reputation among staff	83%	73%	+10%
Overall staff morale	73%	63%	+10%
Opportunities for promotion	60%	50%	+10%

## Areas Decreasing from 2018 to 2020

Survey Year	2020	2018	Inc.
In the last six months, someone at work has talked to me about my progress	71%	79%	-8%
Defining performance objectives	74%	75%	-1%
I have good friends at work	89%	90%	-1%

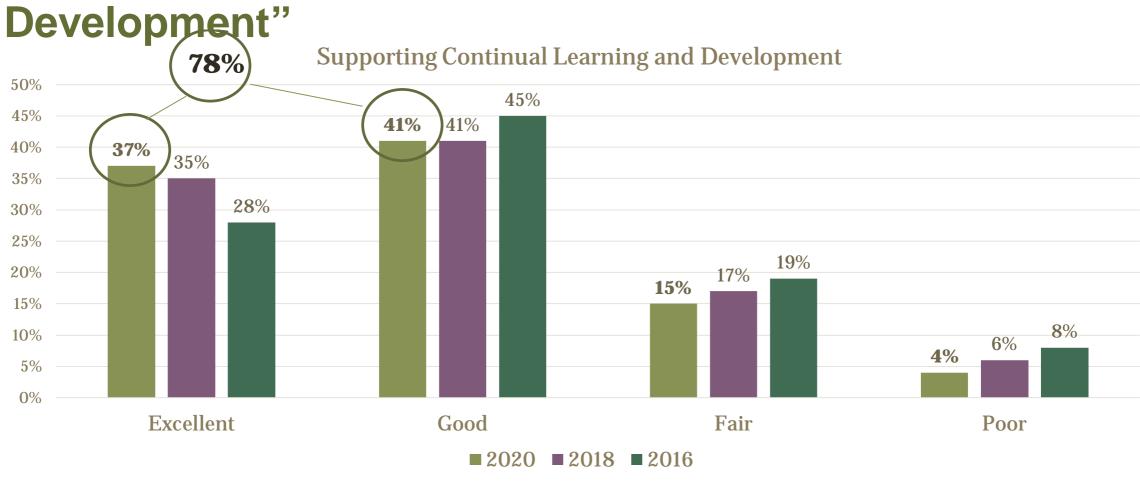
Only three survey areas decreased from 2018 to 2020

# **Council Goal 1.1 Improve EE Satisfaction by 10%**



#### Council Goal 1.2

Achieve a 75% positive employee rating of the "Organization's Support of Continual Learning and





# Support Services maintain or exceed improvements made in past years

## **Aspects of City's Support Services**

At least
7 in 10
rated ALL aspects
of quality and
timeliness
positively



Maintenance and repair services

Facilities management services overall

Percent excellent/good

### Conclusions

Job Satisfaction remains strong and morale continues to soar

Confidence in the City's Executive Leadership is at an all-time high Support Services maintain or exceed improvements made in past years

# **Next Steps**

- Department level data to Directors Week of November 2<sup>nd</sup>
- Communication to organization Week of November 16<sup>th</sup>
- Action planning process begins PMP Committee November 16<sup>th</sup>

# THE National Employee Survey

# Thank you!

#### **National Research Center, Inc.**

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