

A photograph of a residential yard with a gravel bed and various flowers, including blue and yellow ones, in front of a house. The text is overlaid in the center of the image.

# FY2020 City Manager's Recommended Budget

# Agenda for April 15 and 22



- Financial Policies Compliance Review
- Citywide Budget Overview
- General Fund Overview
- Five-Year CIP Overview
- Department Budgets

# Next Steps in Budget Process



- Continue City Manager Budget discussion  
April 22 Work Session
- Budget Open House  
May 8, 5-6 p.m. at City Hall Room 117
- Required publications – May/June
- Formal adoption steps  
Tentative, May 20  
Formal and Public Hearings, June 10  
Property Tax Levy, June 24

# Financial Policies

# Financial Policies



## FY2020 CITY MANAGER RECOMMENDED BUDGET COMPLIANCE

- 15% contingency for enterprise funds
- Compliance of recommended budget achieved
  - Debt Management Policy 8H
    - General Fund debt at \$1.4 million is less than 10% of three year ongoing General Fund Revenue
    - If Ballpark debt and revenue are included, debt is 10.2%

# Overview of Recommended Citywide FY2020 Budget

# Revenue Assumptions



- Sales taxes
  - No rate changes
  - Construction equal to FY2019 estimate
  - Non-construction 4.5% increase, excludes unusual use tax
- State shared revenues are per AZ League of Cities
  - No population adjustment reflected
- Development related revenues are aligned with ongoing costs
- Water and Wastewater rates change in January 2020 per adopted five-year plan

# Property Tax Rates and Levies



**RATES ARE PER \$100 OF ASSESSED VALUATION**

	FY2019 Levy	FY2019 Rate	FY2020 Levy	FY2020 Rate
PRIMARY <i>General Fund Ongoing</i>	\$ 9,072,814	\$ 1.1084	\$ 9,767,426	\$ 1.10619
SECONDARY <i>GO Bond Debt Service</i>	\$ 5,129,038	\$ 0.6266	\$ 6,175,100	\$ 0.6713
<b>TOTALS</b>	<b>\$ 14,201,852</b>	<b>\$ 1.7350</b>	<b>\$ 15,942,526</b>	<b>\$ 1.7332</b>

Goodyear Property Tax - \$100,000 home

\$173.50

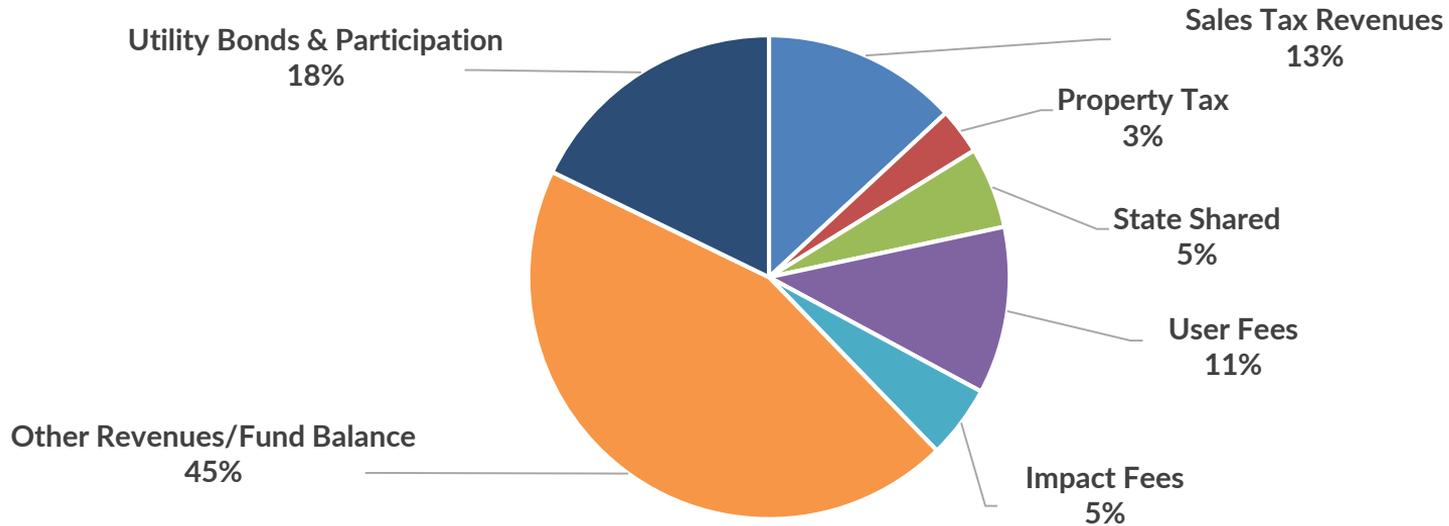
Goodyear Property Tax - \$105,000 home (maximum 5% appreciation, \$8.49 per \$100,000 assessed value increase)

\$181.99

# FY2020 Citywide Budget - \$516M



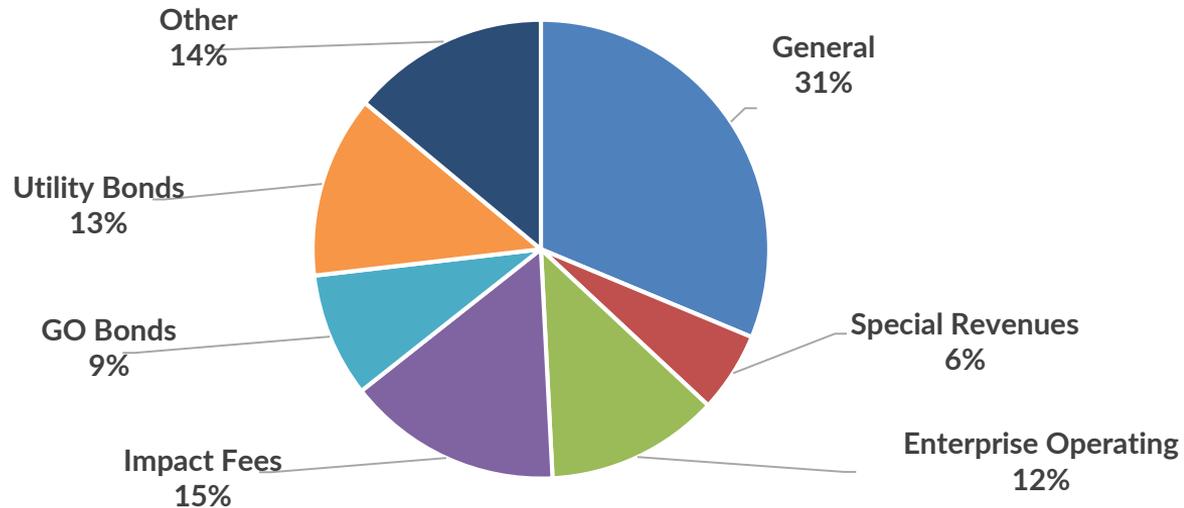
## WHERE THE MONEY COMES FROM – REVENUE SOURCE



# FY2020 Citywide Budget - \$516M



## WHERE THE MONEY COMES FROM – BY FUND



# Expenditure Assumptions



- Day-to-day operating or base budget includes
  - Salary and benefits
  - Utilities, supplies, routine maintenance
  - Inflation and contractual requirements
- One-time includes one time supplementals and carryovers
- Debt service reflects existing and upcoming sales and refundings

# Budget Development Focus



- Support growth in community and organization
- Modernize and maintain what we have
- Public safety and community
- Attract and retain a workforce to serve the community
- Meet our obligations

# Supplemental Recommendations



<b>Fund</b>	<b>Ongoing</b>	<b>Positions</b>	<b>One-time</b>	<b>Total</b>
General	\$ 3.6 million	29.3	\$ 6.4 million	\$ 10.0 million
HURF & Ballpark	\$ 0.1 million	1.0	\$ 0.7 million	\$ 1.0 million
Enterprise Funds	\$ 1.0 million	6.0	\$ 0.8 million	\$ 1.8 million
<b>TOTALS</b>	<b>\$ 4.7 million</b>	<b>36.3</b>	<b>\$ 7.9 million</b>	<b>\$ 12.7million</b>

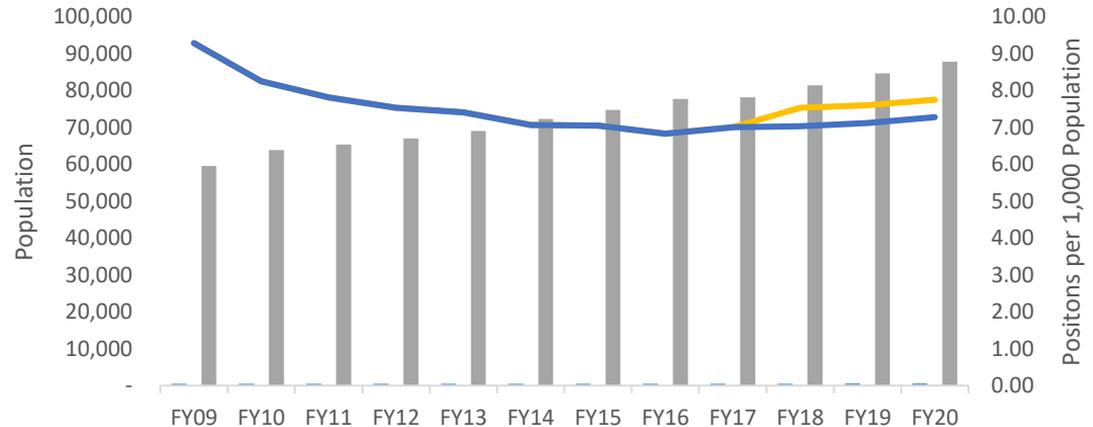
# Supplemental Recommendations



## POSITIONS

Positions added:  
36 full-time positions  
0.3 part-time FTE

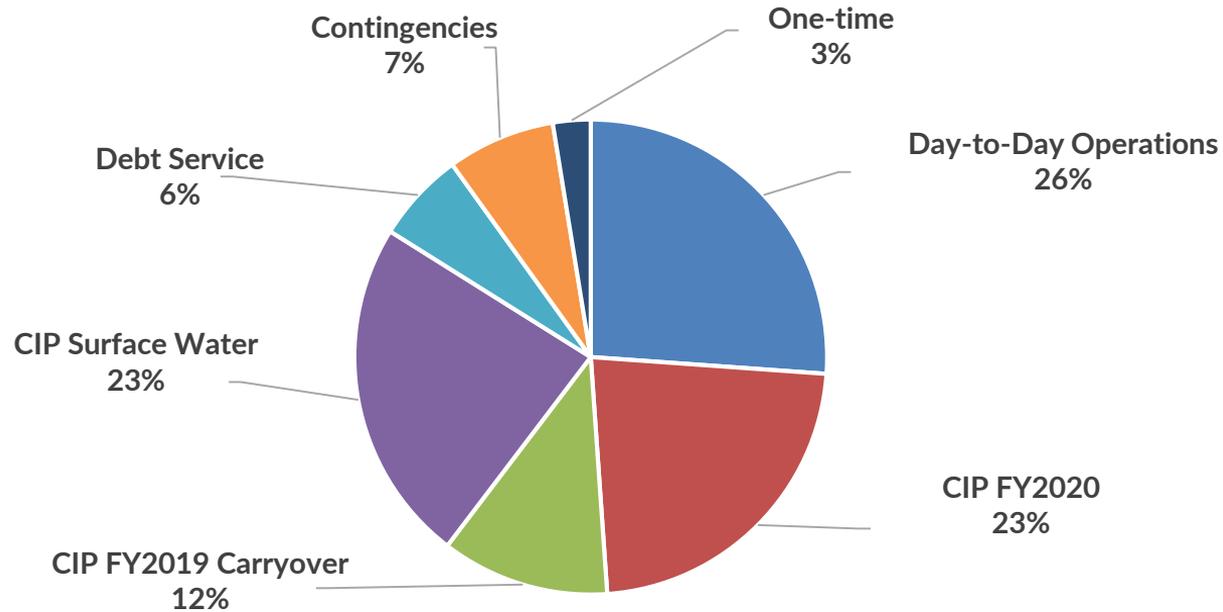
Total Positions:  
680.3 positions  
7.76 positions per 1,000 population



# FY2020 Citywide Budget - \$516M



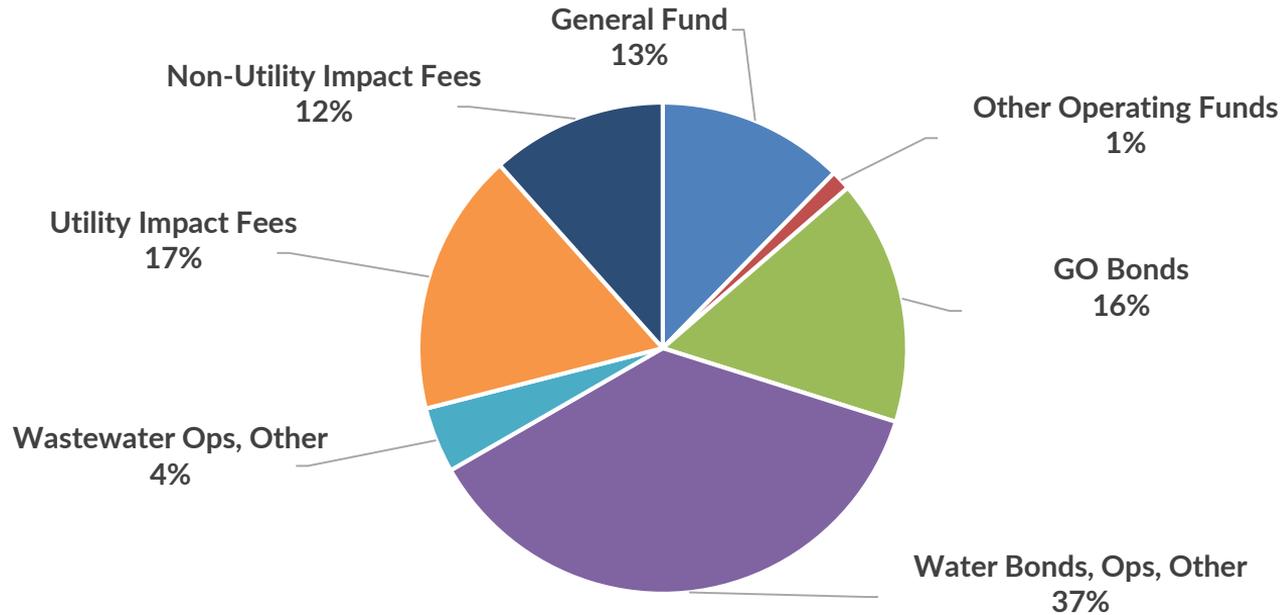
## WHERE THE MONEY GOES



# FY2020 Citywide CIP - \$298M



## WHERE THE MONEY COMES FROM BY FUND TYPE



# Comparison to FY2019 Budget



	<b>FY2019 Budget</b>	<b>FY2020 Proposed Budget</b>	<b>Amount Change</b>	<b>% Change</b>
<b>Day-to-Day Operations</b>	\$ 128.5	\$ 134.8	\$ 6.3	4.9%
<b>Debt Service</b>	34.2	31.8	(2.4)	-7.0%
<b>Contingencies</b>	29.6	38.1	8.5	28.7%
<b>CIP</b>	158.5	132.2	(26.3)	-16.6%
<b>Carryover &amp; One-time</b>	96.6	179.1	82.5	85.4%
<b>Total</b>	<u>\$ 447.4</u>	<u>\$ 516.0</u>	<u>\$ 68.6</u>	<u>15.3%</u>

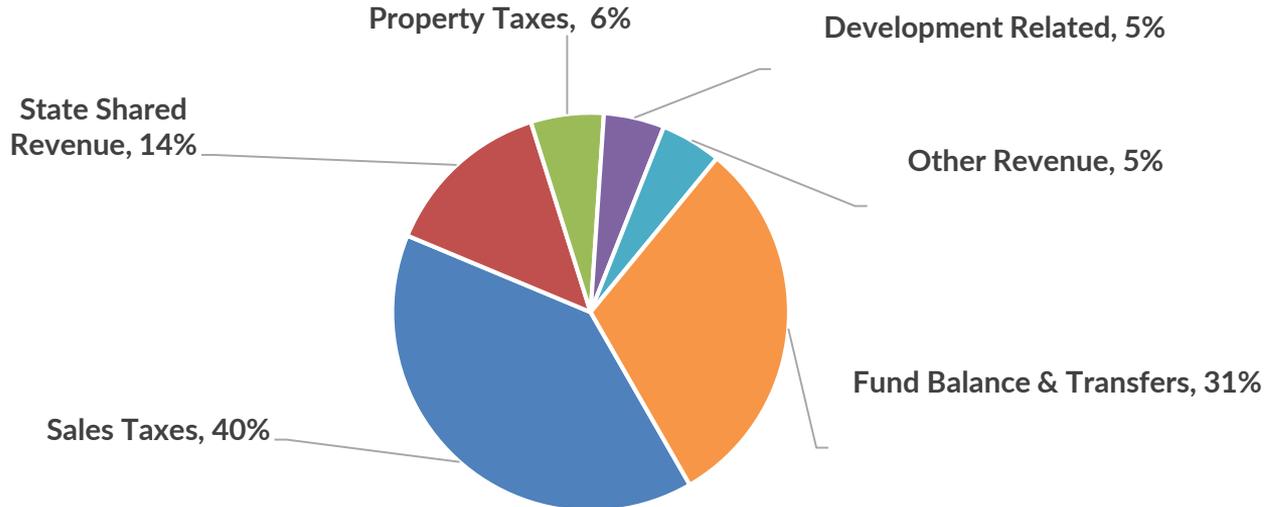
In millions

# General Fund Overview

# FY2020 General Fund Resources - \$161M



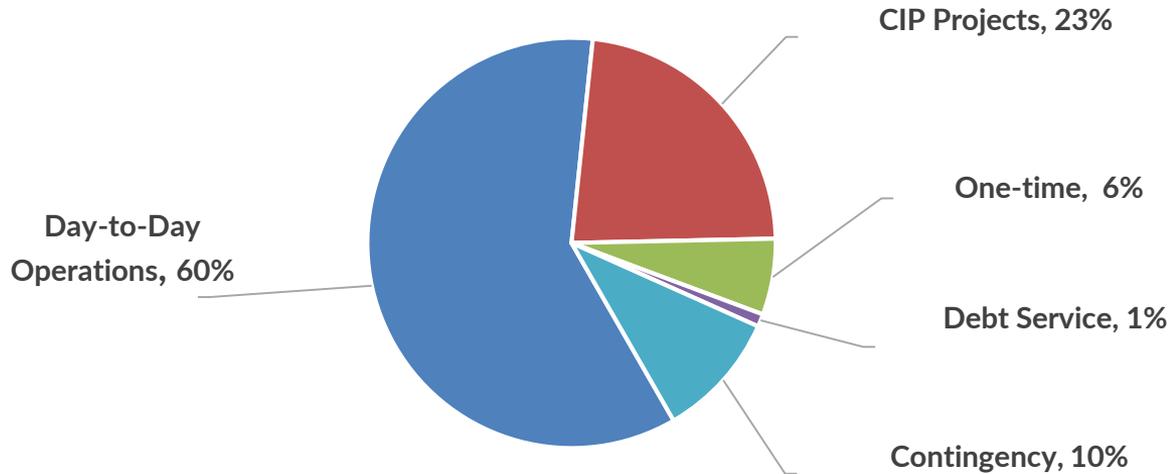
## WHERE THE MONEY COMES FROM



# FY2020 General Fund Budget - \$161M



## WHERE THE MONEY GOES



# City Manager Recommended General Fund Budget



## ONE-TIME AND ONGOING

	One-time	Ongoing	Total
Beginning Balance	60.2	-	60.2
Revenue	6.2	105.1	111.3
Op Cost Set Aside	3.6	(3.6)	-
Transfers In	-	3.8	3.8
Total Coming In	70.0	105.3	175.3
Operating	9.9	90.2	100.1
Capital	33.0	-	33.0
Debt Service	-	1.4	1.4
Transfers Out	11.6	13.4	25.0
Contingency	15.8	-	15.8
Total Going Out	70.3	105.0	175.3
Remaining	(0.3)	0.3	-

In millions of dollars



# Comparison to FY2019 Budget

## GENERAL FUNDS

	FY2019 Budget	FY2020 Proposed Budget	Amount Change	% Change
<b>Day-to-Day Operations</b>	\$ 85.4	\$ 90.4	\$ 5.0	5.9%
<b>Debt Service</b>	1.4	1.4	-	0.0%
<b>Contingencies</b>	14.6	15.8	1.2	8.2%
<b>CIP</b>	12.6	27.5	14.9	118.3%
<b>Carryover &amp; One-time</b>	14.5	15.3	0.8	5.5%
<b>Total General</b>	\$ 128.5	\$ 150.4	\$ 21.9	17.0%
<b>Asset Management</b>	7.9	10.9	-	38.0%
<b>Total General Funds</b>	\$ 136.4	\$ 161.3	\$ 21.9	18.3%

In millions

# Overview of Recommended FY2020-2024 CIP

# CIP Process Update



- Departments prepared scopes and initial cost estimates
  - Cost estimating service used
- Engineering, Budget and Procurement reviews
- Executive Team reviews
- Key constraint impacting initial requests
  - Administrative capacity in departments and service providers

# Changes from Prior Program

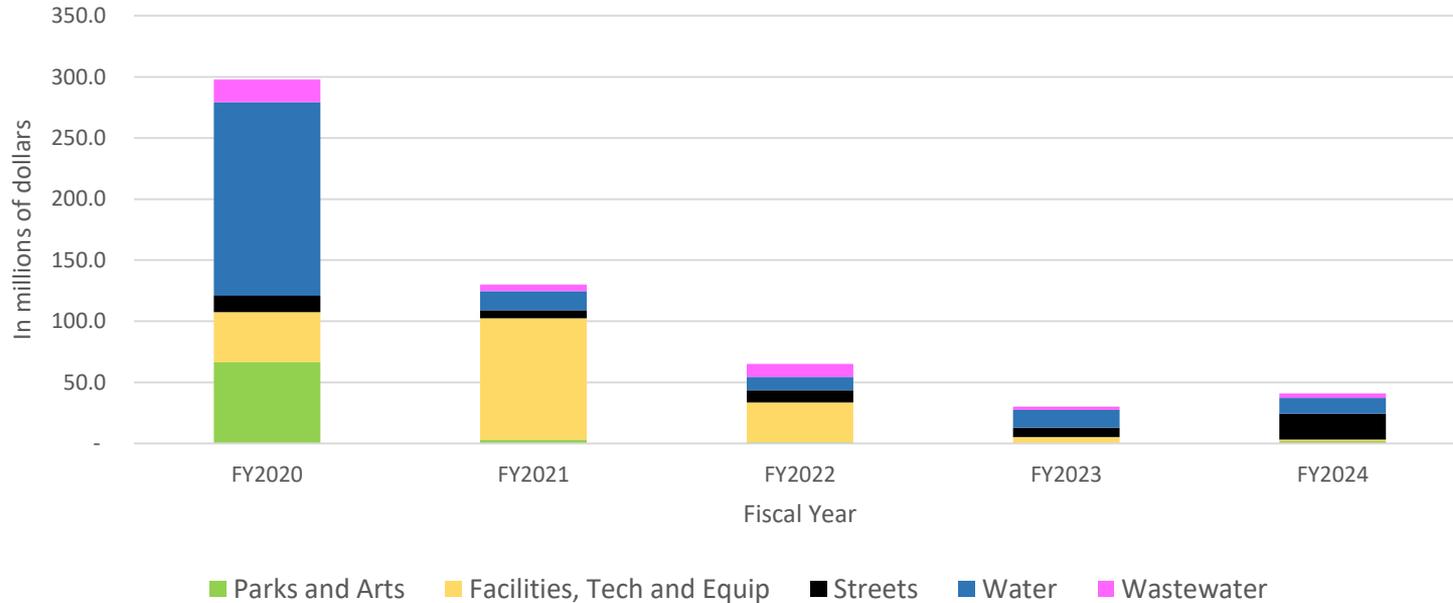


- Five-year CIP
- CIP level increased to \$100,000 from \$50,000
- All funding sources
- Cost increases
  - Economic conditions and inflation
  - Clear scopes
  - Thoroughness in costs included (e.g., off sites, land)

# Five-Year Citywide CIP - \$564M



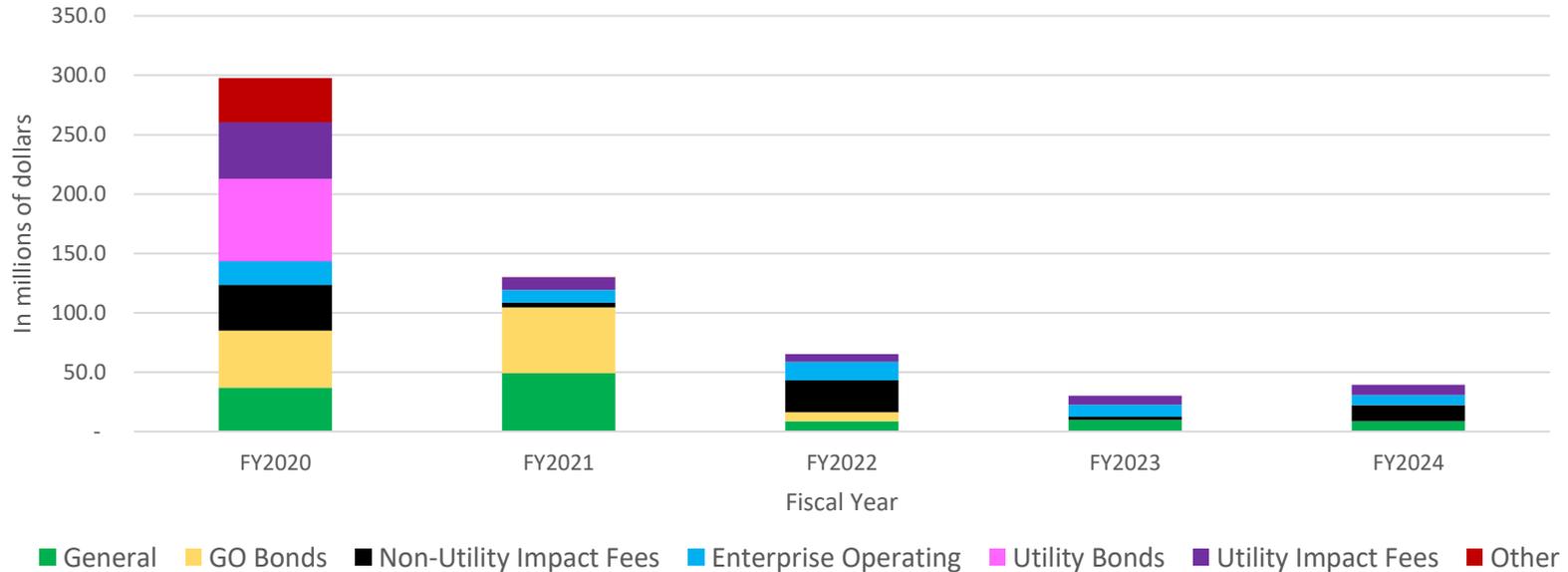
## WHERE THE MONEY GOES



# Five-Year Citywide CIP - \$564M



## WHERE THE MONEY COMES FROM



# CIP Overview



- FY2020 – 84 projects; Five-years – 130 projects
- Recreation Center is full build out
- Infrastructure Improvement Plan (IIP) projects added
- General Fund Capital Project reserve to fund full five-year plan

# CIP Overview



## MAJOR PROJECT ADDS AND CHANGES IN FY2021-2024

- New projects
  - Civic Square and related reserve
  - Historic Goodyear waterline replacements
  - Direct potable reuse pilot project
  - LED streetlights
  - Police and Fire Command vehicle
- Two key projects move back 1 year
  - Police Ops Phase 2
  - West Goodyear Fire Station 188

# FY2020 Department Budgets

# Mayor and City Council



## GENERAL FUND

- \$367,700
- Supplementals
  - None requested
- Special Projects  
balance - \$137,000

# City Clerk



## GENERAL FUND

- \$855,400
- 6 positions
- Non-election year reduces base budget
- Supplementals
  - Add more licenses for record management system

# City Manager Office



## GENERAL FUND

- \$2,609,900
- 14 positions
  - Includes new community engagement & grant coordination position
- Other Key Supplementals
  - Community assessment/funds
  - Youth commission

# Communications



## GENERAL FUND

- \$1,108,700
- 7 positions
  - Includes new specialist
- Other Supplementals
  - New equipment
  - Census outreach

# Legal Services



## GENERAL FUND

- \$1,912,400
- 11 positions
  - Includes new attorney position

## GENERAL FUND

- \$4,159,700
- 32 positions
  - Includes new budget analyst
- Other Supplementals
  - Utility rate study funded in Water, Wastewater and Solid Waste

# Finance CIP Projects



- Impact fee funded debt service
- Developer infrastructure reimbursements
- Budget system

# Information Technology



## GENERAL FUND

- \$6,011,800
- 24 positions
  - Includes new security engineer
- Other Key Supplementals
  - Additional one-time security engineer assistance
  - One-time GIS analyst and data admin
  - One-time business analyst for City Clerk projects

# Human Resources



## GENERAL FUND

- \$3,616,100
- 13 positions
  - 12 full-time
    - New benefits specialist
  - 1.0 part-time FTE
- Other Supplementals
  - Insurance analysis
  - Training and development opportunities
  - Increase recognition

# Police Department



## GENERAL FUND

- \$26,859,300
- 163.3 positions
  - 162 full-time
  - 1.3 part-time FTE
- Position Supplementals
  - Sworn
    - 2 Neighborhood enforcement
    - 2 Homeless outreach
    - 2 detectives for investigation
  - Non-sworn
    - 3 full-time: forensics, records, recruitment
    - 0.25 part-time telecom back-up

# Police Department



## GENERAL FUND

- Other Key Supplementals
  - Assistant squad leader
  - Facilities and equipment repair and maintenance
  - Patrol vehicle spares
- CIP
  - Technology upgrades FY2020 & FY2021
  - Radio project – FY2020 & FY2021

# Police Department



## IMPOUND FUND

- Traffic related from towing fees
  - \$147,100
  - 1 position

# Fire Department



## GENERAL FUND

- \$21,951,700
- 126.5 positions
  - 125 full-time
  - 1.5 part-time FTE
- Position Supplementals
  - Fire marshal
  - Community risk reduction to full-time

- Other Key Supplementals
  - Paramedic training
  - New equipment
  - Technology for EOC
  - Shade awning at FS187
- CIP
  - FS181 and FS186 – FY2020

# Municipal Court



- \$1,385,500
- 12.3 positions
  - 12 full-time
    - Includes new specialist
  - 0.3 FTE part-time
- Supplementals
  - Temporary specialist
  - Filing system
- CIP
  - Security improvements, FY2020

# Economic Development



## GENERAL FUND

- \$3,139,900
- 8 positions
  - Includes 2 new positions:
    - Researcher
    - Project manager
- Other Supplementals
  - Software
  - Marketing
  - Innovation HUB enhance
- Economic development opportunities funding carryover

# Development Services



## GENERAL FUND

- \$4,041,900
- 25 positions
  - 2 new positions in building safety
  - 1 new planner
- Other Supplementals
  - Temporary staffing for building safety workloads
  - Equipment and new technology hardware
  - Contract services for special projects

# Engineering



## TOTAL OPERATING BUDGET

- \$13,027,400
- 44 positions

# Engineering



## GENERAL FUND

- \$4,721,800
- 26 positions, including:
  - One CIP inspection position
  - One construction inspector
- Other Key Supplementals
  - Temporary/contract services development related activity
  - ROW acquisitions per development agreements
  - Technology
  - Space redesign

# Engineering



## HURF

- \$7,986,700
  - 18 positions assigned
- General fund support - \$3,300,400
- Other Key Supplementals
  - Maintenance contracted staff
  - Traffic counts
  - Bridge repair and maintenance
  - Equipment purchases, repairs, replacements, and rentals
  - Preemption software
  - Fiber optic conduit on Sarival

## ARIZONA LOTTERY FUND (ALF)

- Restricted to transit
- \$318,900
- Supplementals
  - Replace HVAC and bike lockers at park-and-ride

# Engineering – CIP Projects



- Rec campus off sites
- Sarival: Jefferson to Van Buren
- Bullard tail water
- Traffic Signals
  - Estrella Pkwy & San Miguel
  - Perryville & Indian School Rd
  - Design two additional signals
- Pavement preservation
  - Litchfield Rd
  - Riggs Rd & Bullard

# Parks and Recreation



## TOTAL OPERATING BUDGET

- \$14,615,700
- 95.3 total department positions
  - 60 full-time
  - 35.3 part-time FTE

# Parks and Recreation



## GENERAL FUND

- \$9,509,400
- 50.8 positions
  - 35 full-time
    - Includes new foreman position
  - 15.8 part-time FTE

# Parks and Recreation



## GENERAL FUND

- Other Key Supplementals
  - Recreation software
  - Ongoing special events funding
  - New light pole banners
  - Various facility, ROW, and drainage improvements, repairs and/or enhanced maintenance
  - Continue pilot evening and weekend park ranger program

# Parks and Recreation



## BALLPARK OPERATING FUND

- \$5,106,300
- 44.5 positions
  - 25 full-time
    - Includes new irrigation technician
  - 19.5 part-time FTE
- Other Key Supplementals
  - Misc. concrete and facility repairs
  - New outfield maintenance
  - Website

# Parks and Recreation – CIP Projects



- Recreation Campus
  - Aquatic
  - Recreation center
  - 30 acre park
- Maintenance building improvements – FY2020 & FY2021
- Ballpark safety repairs
- Asset management replacement projects

# Public Works



## TOTAL OPERATING BUDGET

- \$30,120,000
- 98.0 positions
  - 96 full-time
  - 2.0 part-time FTE

# Public Works



## GENERAL FUND (ADMIN, FACILITIES, FLEET, PROGRAM MANAGEMENT)

- \$4,619,800
- 30 positions
  - 28 full-time
  - 2.0 part-time FTE
- Position Supplementals
  - Storm water coordinator
  - Facilities coordinator
  - Safety, training and operational readiness position (split funding)

# Public Works



## GENERAL FUND (ADMIN, FACILITIES, FLEET, PROGRAM MANAGEMENT)

- Other Key Supplementals
  - Critical facility repairs
  - Storm water fee study
  - Equipment and facilities repairs and/or additions

# Public Works



## WATER FUND

- \$11,918,000
- 33 positions
  - Includes new superintendent position
- Other Key Supplementals
  - Share of utility rate study, SCADA programming, and safety coordinator
  - Equipment and chemicals
  - Smart irrigation controller pilot
- January 1, 2020 – rate increase per adopted 5 year plan

# Public Works



## WASTEWATER FUND

- \$6,848,900
- 25 positions, including new:
  - 2 positions for in house CCTV
  - Pretreatment inspector
  - Maintenance mechanic
- Other Key Supplementals
  - Share of utility rate study, SCADA programming, and safety coordinator
  - Pretreatment consultant
  - Equipment
  - Screens hauling
- January 1, 2020 – rate increase per adopted 5 year plan

# Public Works



## SOLID WASTE FUND

- \$6,733,300
- 10 positions
  - Includes new inspector
- Other Supplementals
  - Container truck
  - Household hazardous waste drop off site
  - Container change out
  - Share of safety coordinator
- No rate change

# Public Works – Major CIP Projects



- Surface Water Project
- GYWRF and Site 12 improvements and capacity increase
- Public Works facility space solutions
- City facilities assessment
- Critical City Hall repairs and maintenance
- Adaman and New Well 26
- Wastewater facilities repairs and major maintenance
- Rainbow Valley disc filter replacement

# Non-Departmental



## GENERAL FUND

- \$2,700,000
  - Sales tax reimbursement
  - Economic development permit fees reimbursements

# Contingencies



- 15% of ongoing revenue: General, Water, Wastewater, Solid Waste
- Other General Fund Contingencies
  - \$250,000 City Manager one-time
  - \$250,000 City Manager ongoing
  - \$100,000 grant match
- Citywide appropriation - \$15 million

# Questions and Discussion