



FY2020 City Manager's Recommended Budget

Agenda for April 15 and 22



- Financial Policies Compliance Review
- Citywide Budget Overview
- General Fund Overview
- Five-Year CIP Overview
- Department Budgets

Next Steps in Budget Process

- Continue City Manager Budget discussion
April 22 Work Session
- Budget Open House
May 8, 5-6 p.m. at City Hall Room 117
- Required publications – May/June
- Formal adoption steps
Tentative, May 20
Formal and Public Hearings, June 10
Property Tax Levy, June 24

Financial Policies

Financial Policies



FY2020 CITY MANAGER RECOMMENDED BUDGET COMPLIANCE

- 15% contingency for enterprise funds
- Compliance of recommended budget achieved
 - Debt Management Policy 8H
 - General Fund debt at \$1.4 million is less than 10% of three year ongoing General Fund Revenue
 - If Ballpark debt and revenue are included, debt is 10.2%

Overview of Recommended Citywide FY2020 Budget

Revenue Assumptions



- Sales taxes
 - No rate changes
 - Construction equal to FY2019 estimate
 - Non-construction 4.5% increase, excludes unusual use tax
- State shared revenues are per AZ League of Cities
 - No population adjustment reflected
- Development related revenues are aligned with ongoing costs
- Water and Wastewater rates change in January 2020 per adopted five-year plan



Property Tax Rates and Levies

RATES ARE PER \$100 OF ASSESSED VALUATION

	FY2019 Levy	FY2019 Rate	FY2020 Levy	FY2020 Rate
PRIMARY <i>General Fund Ongoing</i>	\$ 9,072,814	\$ 1.1084	\$ 9,767,426	\$ 1.10619
SECONDARY <i>GO Bond Debt Service</i>	\$ 5,129,038	\$ 0.6266	\$ 6,175,100	\$ 0.6713
TOTALS	\$ 14,201,852	\$ 1.7350	\$ 15,942,526	\$ 1.7332

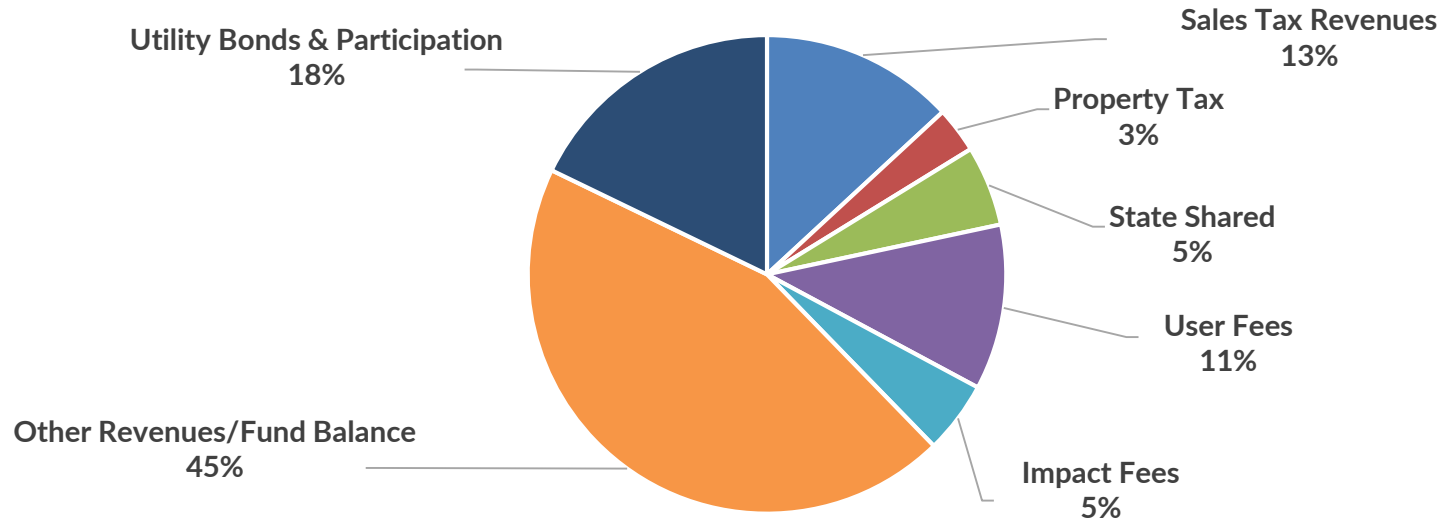
Goodyear Property Tax - \$100,000 home \$173.50

Goodyear Property Tax - \$105,000 home (maximum 5% appreciation, \$8.49 per \$100,000 assessed value increase) \$181.99

FY2020 Citywide Budget - \$516M



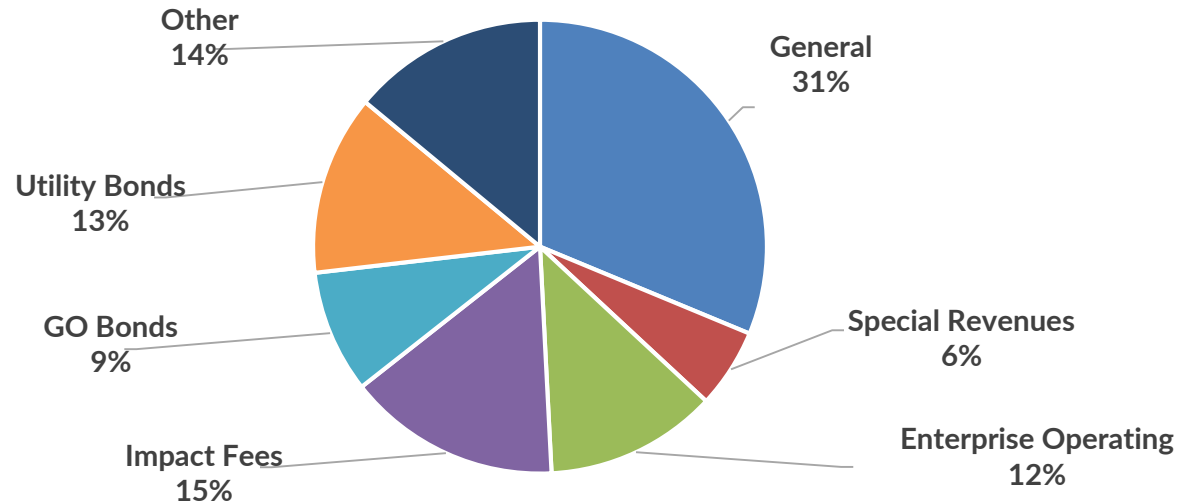
WHERE THE MONEY COMES FROM – REVENUE SOURCE



FY2020 Citywide Budget - \$516M



WHERE THE MONEY COMES FROM – BY FUND



Expenditure Assumptions

- Day-to-day operating or base budget includes
 - Salary and benefits
 - Utilities, supplies, routine maintenance
 - Inflation and contractual requirements
- One-time includes one time supplementals and carryovers
- Debt service reflects existing and upcoming sales and refundings

Budget Development Focus



- Support growth in community and organization
- Modernize and maintain what we have
- Public safety and community
- Attract and retain a workforce to serve the community
- Meet our obligations

Supplemental Recommendations



Fund	Ongoing	Positions	One-time	Total
General	\$ 3.6 million	29.3	\$ 6.4 million	\$ 10.0 million
HURF & Ballpark	\$ 0.1 million	1.0	\$ 0.7 million	\$ 1.0 million
Enterprise Funds	\$ 1.0 million	6.0	\$ 0.8 million	\$ 1.8 million
TOTALS	\$ 4.7 million	36.3	\$ 7.9 million	\$ 12.7million

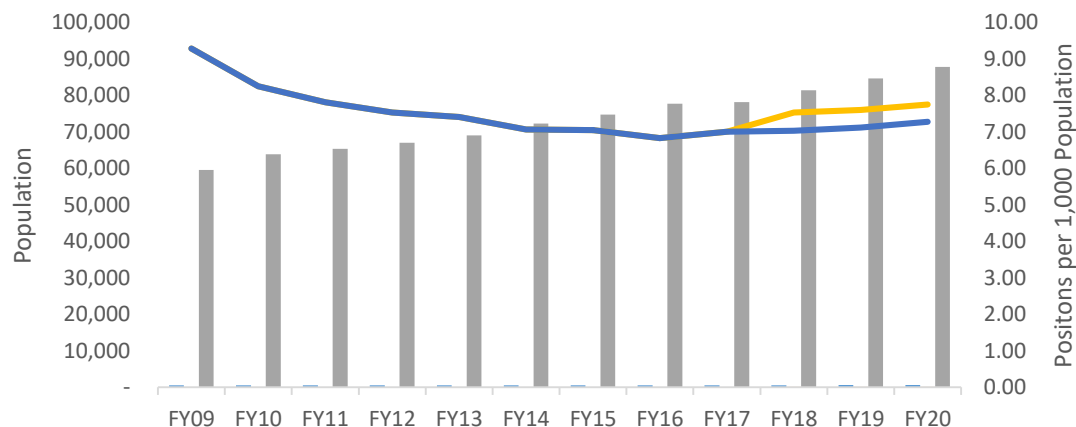
Supplemental Recommendations



POSITIONS

Positions added:
36 full-time positions
0.3 part-time FTE

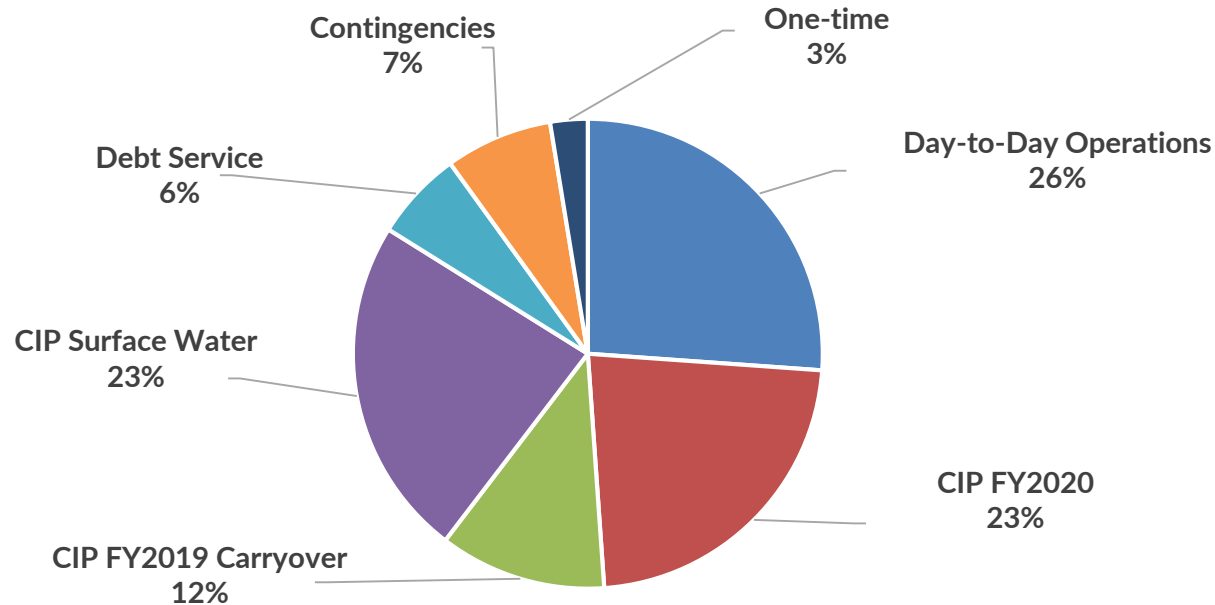
Total Positions:
680.3 positions
7.76 positions per 1,000 population



FY2020 Citywide Budget - \$516M

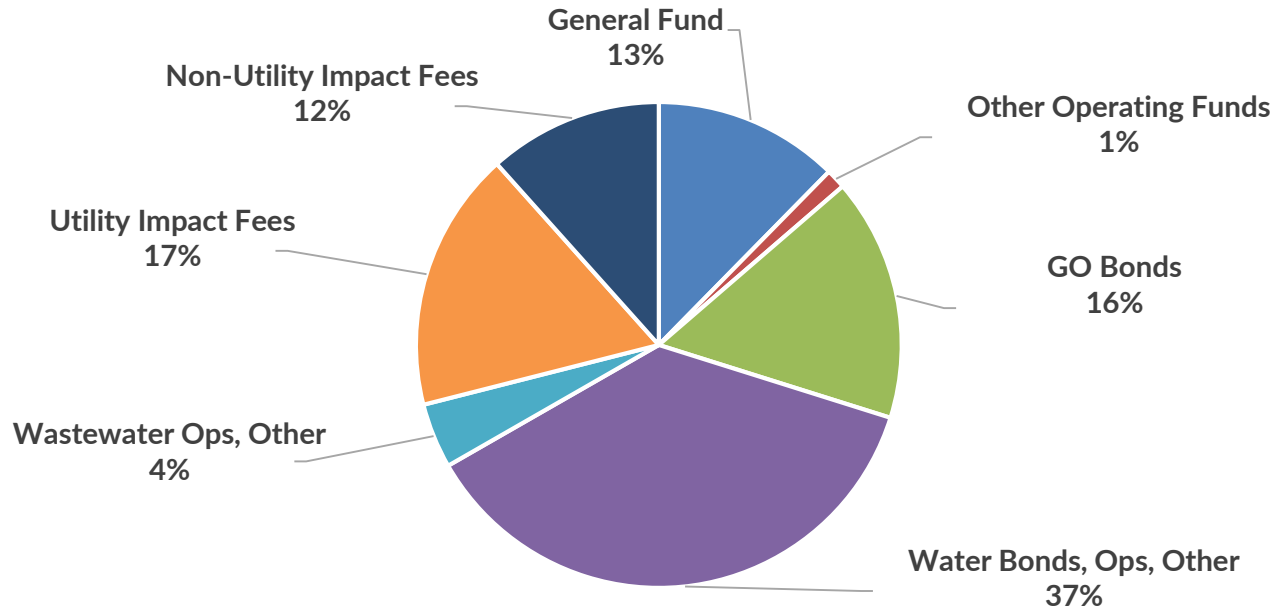


WHERE THE MONEY GOES



FY2020 Citywide CIP - \$298M

WHERE THE MONEY COMES FROM BY FUND TYPE



Comparison to FY2019 Budget



	FY2019 Budget	FY2020 Proposed Budget	Amount Change	% Change
Day-to-Day Operations	\$ 128.5	\$ 134.8	\$ 6.3	4.9%
Debt Service	34.2	31.8	(2.4)	-7.0%
Contingencies	29.6	38.1	8.5	28.7%
CIP	158.5	132.2	(26.3)	-16.6%
Carryover & One-time	96.6	179.1	82.5	85.4%
Total	<hr/> \$ 447.4	<hr/> \$ 516.0	<hr/> \$ 68.6	<hr/> 15.3%

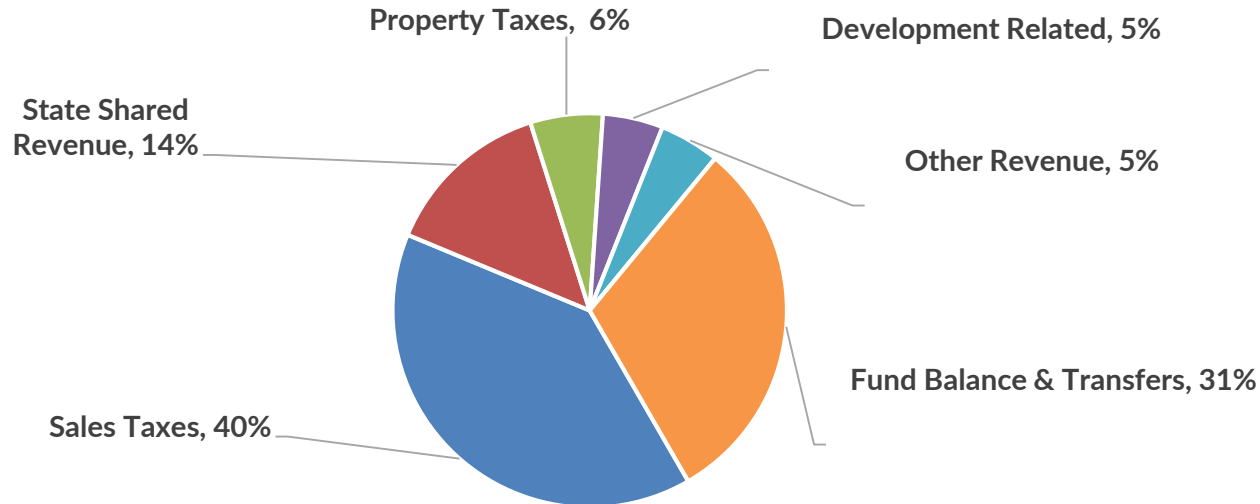
In millions

General Fund Overview

FY2020 General Fund Resources - \$161M



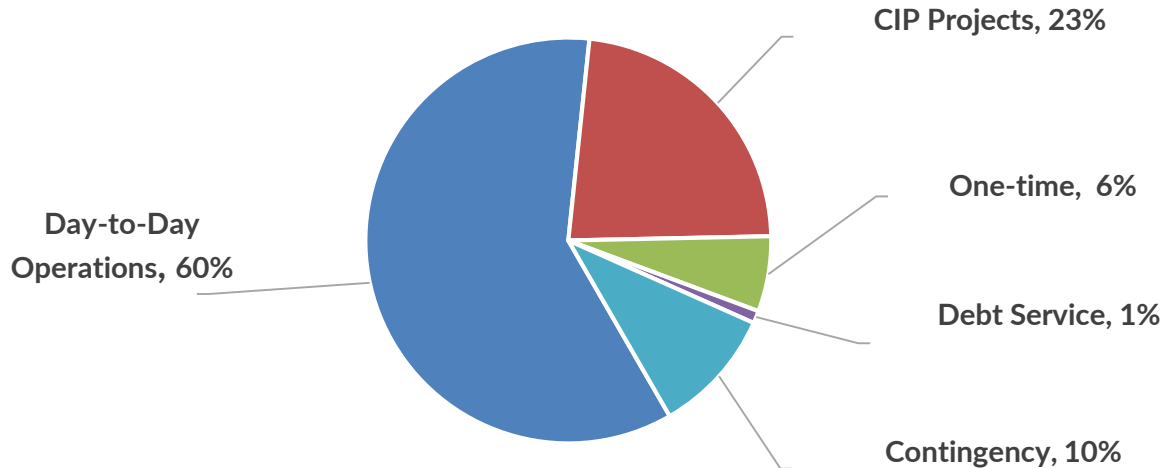
WHERE THE MONEY COMES FROM



FY2020 General Fund Budget - \$161M



WHERE THE MONEY GOES



City Manager Recommended General Fund Budget



ONE-TIME AND ONGOING

	One-time	Ongoing	Total
Beginning Balance	60.2	-	60.2
Revenue	6.2	105.1	111.3
Op Cost Set Aside	3.6	(3.6)	-
Transfers In	-	3.8	3.8
Total Coming In	70.0	105.3	175.3
Operating	9.9	90.2	100.1
Capital	33.0	-	33.0
Debt Service	-	1.4	1.4
Transfers Out	11.6	13.4	25.0
Contingency	15.8	-	15.8
Total Going Out	70.3	105.0	175.3
Remaining	(0.3)	0.3	-

In millions of dollars



Comparison to FY2019 Budget

GENERAL FUNDS

	FY2019		FY2020		Amount	
	Budget		Proposed Budget		Change	% Change
Day-to-Day Operations	\$	85.4	\$	90.4	\$ 5.0	5.9%
Debt Service		1.4		1.4	-	0.0%
Contingencies		14.6		15.8	1.2	8.2%
CIP		12.6		27.5	14.9	118.3%
Carryover & One-time		14.5		15.3	0.8	5.5%
Total General	\$	128.5	\$	150.4	\$ 21.9	17.0%
Asset Management		7.9		10.9	-	38.0%
Total General Funds	\$	136.4	\$	161.3	\$ 21.9	18.3%

In millions

Overview of Recommended FY2020-2024 CIP

CIP Process Update



- Departments prepared scopes and initial cost estimates
 - Cost estimating service used
- Engineering, Budget and Procurement reviews
- Executive Team reviews
- Key constraint impacting initial requests
 - Administrative capacity in departments and service providers

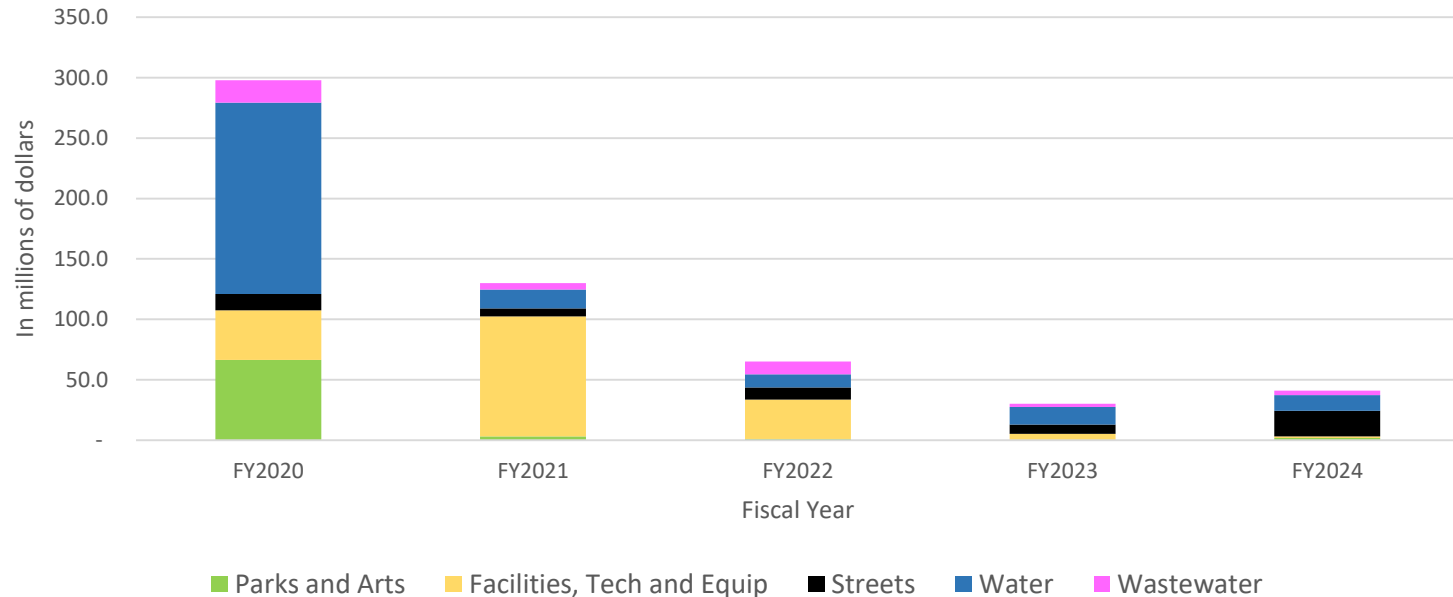
Changes from Prior Program

- Five-year CIP
- CIP level increased to \$100,000 from \$50,000
- All funding sources
- Cost increases
 - Economic conditions and inflation
 - Clear scopes
 - Thoroughness in costs included (e.g., off sites, land)



Five-Year Citywide CIP - \$564M

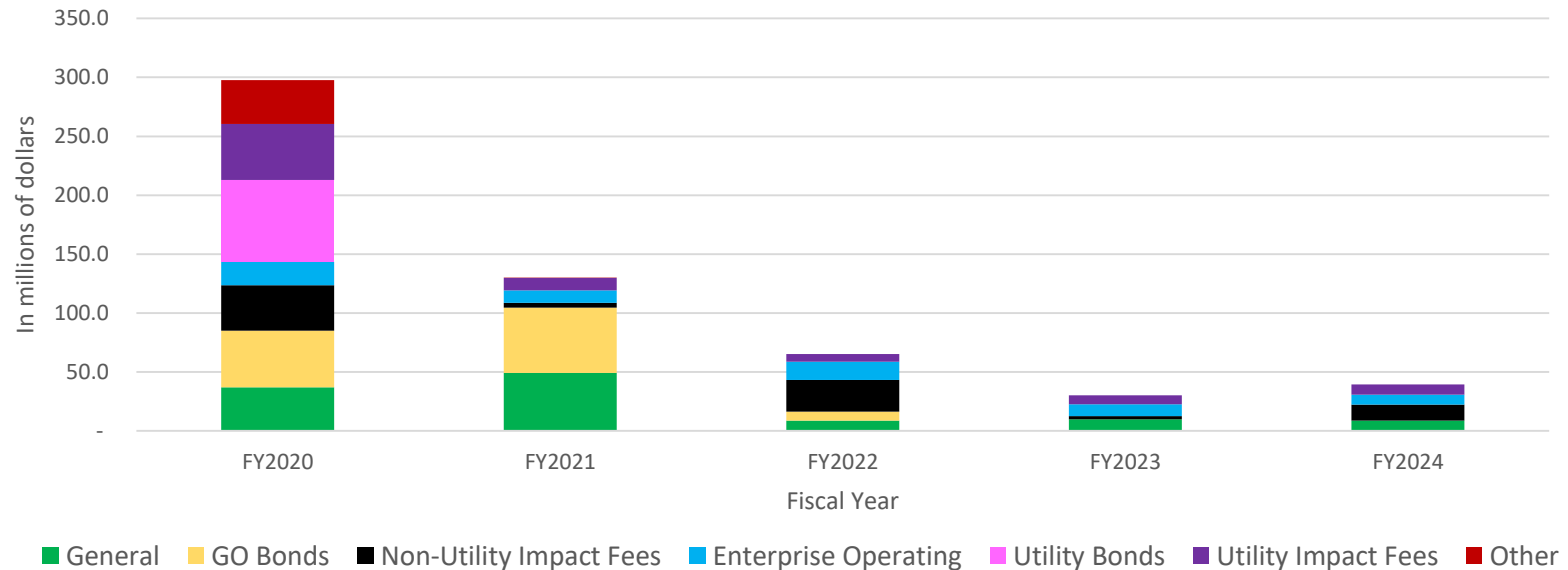
WHERE THE MONEY GOES



Five-Year Citywide CIP - \$564M



WHERE THE MONEY COMES FROM



CIP Overview



- FY2020 – 84 projects; Five-years – 130 projects
- Recreation Center is full build out
- Infrastructure Improvement Plan (IIP) projects added
- General Fund Capital Project reserve to fund full five-year plan

CIP Overview



MAJOR PROJECT ADDS AND CHANGES IN FY2021-2024

- New projects
 - Civic Square and related reserve
 - Historic Goodyear waterline replacements
 - Direct potable reuse pilot project
 - LED streetlights
 - Police and Fire Command vehicle
- Two key projects move back 1 year
 - Police Ops Phase 2
 - West Goodyear Fire Station 188

FY2020 Department Budgets

Mayor and City Council



GENERAL FUND

- \$367,700
- Supplementals
 - None requested
- Special Projects
balance - \$137,000

GENERAL FUND

- \$855,400
- 6 positions
- Non-election year reduces base budget
- Supplementals
 - Add more licenses for record management system

City Manager Office



GENERAL FUND

- \$2,609,900
- 14 positions
 - Includes new community engagement & grant coordination position
- Other Key Supplementals
 - Community assessment/funds
 - Youth commission

Communications



GENERAL FUND

- \$1,108,700
- 7 positions
 - Includes new specialist
- Other Supplementals
 - New equipment
 - Census outreach

Legal Services



GENERAL FUND

- \$1,912,400
- 11 positions
 - Includes new attorney position

GENERAL FUND

- \$4,159,700
- 32 positions
 - Includes new budget analyst
- Other Supplementals
 - Utility rate study funded in Water, Wastewater and Solid Waste

Finance CIP Projects



- Impact fee funded debt service
- Developer infrastructure reimbursements
- Budget system

Information Technology



GENERAL FUND

- \$6,011,800
- 24 positions
 - Includes new security engineer
- Other Key Supplementals
 - Additional one-time security engineer assistance
 - One-time GIS analyst and data admin
 - One-time business analyst for City Clerk projects

Human Resources



GENERAL FUND

- \$3,616,100
- 13 positions
 - 12 full-time
 - New benefits specialist
 - 1.0 part-time FTE
- Other Supplementals
 - Insurance analysis
 - Training and development opportunities
 - Increase recognition

Police Department



GENERAL FUND

- \$26,859,300
- 163.3 positions
 - 162 full-time
 - 1.3 part-time FTE
- Position Supplementals
 - Sworn
 - 2 Neighborhood enforcement
 - 2 Homeless outreach
 - 2 detectives for investigation
 - Non-sworn
 - 3 full-time: forensics, records, recruitment
 - 0.25 part-time telecom back-up

Police Department



GENERAL FUND

- Other Key Supplementals
 - Assistant squad leader
 - Facilities and equipment repair and maintenance
 - Patrol vehicle spares
- CIP
 - Technology upgrades FY2020 & FY2021
 - Radio project – FY2020 & FY2021

Police Department



IMPOUND FUND

- Traffic related from towing fees
 - \$147,100
 - 1 position

Fire Department



GENERAL FUND

- \$21,951,700
- 126.5 positions
 - 125 full-time
 - 1.5 part-time FTE
- Position Supplementals
 - Fire marshal
 - Community risk reduction to full-time

Fire Department



- Other Key Supplementals
 - Paramedic training
 - New equipment
 - Technology for EOC
 - Shade awning at FS187
- CIP
 - FS181 and FS186 – FY2020

Municipal Court



- \$1,385,500
- 12.3 positions
 - 12 full-time
 - Includes new specialist
 - 0.3 FTE part-time
- Supplementals
 - Temporary specialist
 - Filing system
- CIP
 - Security improvements, FY2020

Economic Development

GENERAL FUND

- \$3,139,900
- 8 positions
 - Includes 2 new positions:
 - Researcher
 - Project manager
- Other Supplementals
 - Software
 - Marketing
 - Innovation HUB enhance
- Economic development opportunities funding carryover

Development Services



GENERAL FUND

- \$4,041,900
- 25 positions
 - 2 new positions in building safety
 - 1 new planner
- Other Supplementals
 - Temporary staffing for building safety workloads
 - Equipment and new technology hardware
 - Contract services for special projects

Engineering



TOTAL OPERATING BUDGET

- \$13,027,400
- 44 positions

Engineering



GENERAL FUND

- \$4,721,800
- 26 positions, including:
 - One CIP inspection position
 - One construction inspector
- Other Key Supplementals
 - Temporary/contract services development related activity
 - ROW acquisitions per development agreements
 - Technology
 - Space redesign

Engineering



HURF

- \$7,986,700
 - 18 positions assigned
- General fund support - \$3,300,400
- Other Key Supplementals
 - Maintenance contracted staff
 - Traffic counts
 - Bridge repair and maintenance
 - Equipment purchases, repairs, replacements, and rentals
 - Preemption software
 - Fiber optic conduit on Sarival

ARIZONA LOTTERY FUND (ALF)

- Restricted to transit
- \$318,900
- Supplementals
 - Replace HVAC and bike lockers at park-and-ride

Engineering – CIP Projects

- Rec campus off sites
- Sarival: Jefferson to Van Buren
- Bullard tail water
- Traffic Signals
 - Estrella Pkwy & San Miguel
 - Perryville & Indian School Rd
 - Design two additional signals
- Pavement preservation
 - Litchfield Rd
 - Riggs Rd & Bullard

Parks and Recreation



TOTAL OPERATING BUDGET

- \$14,615,700
- 95.3 total department positions
 - 60 full-time
 - 35.3 part-time FTE



Parks and Recreation

GENERAL FUND

- \$9,509,400
- 50.8 positions
 - 35 full-time
 - Includes new foreman position
 - 15.8 part-time FTE

Parks and Recreation



GENERAL FUND

- Other Key Supplementals
 - Recreation software
 - Ongoing special events funding
 - New light pole banners
 - Various facility, ROW, and drainage improvements, repairs and/or enhanced maintenance
 - Continue pilot evening and weekend park ranger program

Parks and Recreation



BALLPARK OPERATING FUND

- \$5,106,300
- 44.5 positions
 - 25 full-time
 - Includes new irrigation technician
 - 19.5 part-time FTE
- Other Key Supplementals
 - Misc. concrete and facility repairs
 - New outfield maintenance
 - Website

Parks and Recreation – CIP Projects



- Recreation Campus
 - Aquatic
 - Recreation center
 - 30 acre park
- Maintenance building improvements – FY2020 & FY2021
- Ballpark safety repairs
- Asset management replacement projects

Public Works



TOTAL OPERATING BUDGET

- \$30,120,000
- 98.0 positions
 - 96 full-time
 - 2.0 part-time FTE

Public Works



GENERAL FUND (ADMIN, FACILITIES, FLEET, PROGRAM MANAGEMENT)

- \$4,619,800
- 30 positions
 - 28 full-time
 - 2.0 part-time FTE
- Position Supplementals
 - Storm water coordinator
 - Facilities coordinator
 - Safety, training and operational readiness position (split funding)

Public Works



GENERAL FUND (ADMIN, FACILITIES, FLEET, PROGRAM MANAGEMENT)

- Other Key Supplementals
 - Critical facility repairs
 - Storm water fee study
 - Equipment and facilities repairs and/or additions

Public Works



WATER FUND

- \$11,918,000
- 33 positions
 - Includes new superintendent position
- Other Key Supplementals
 - Share of utility rate study, SCADA programming, and safety coordinator
 - Equipment and chemicals
 - Smart irrigation controller pilot
- January 1, 2020 – rate increase per adopted 5 year plan

Public Works



WASTEWATER FUND

- \$6,848,900
- 25 positions, including new:
 - 2 positions for in house CCTV
 - Pretreatment inspector
 - Maintenance mechanic
- Other Key Supplementals
 - Share of utility rate study, SCADA programming, and safety coordinator
 - Pretreatment consultant
 - Equipment
 - Screens hauling
- January 1, 2020 – rate increase per adopted 5 year plan

Public Works



SOLID WASTE FUND

- \$6,733,300
- 10 positions
 - Includes new inspector
- Other Supplementals
 - Container truck
 - Household hazardous waste drop off site
 - Container change out
 - Share of safety coordinator
- No rate change

Public Works – Major CIP Projects



- Surface Water Project
- GYWRF and Site 12 improvements and capacity increase
- Public Works facility space solutions
- City facilities assessment
- Critical City Hall repairs and maintenance
- Adaman and New Well 26
- Wastewater facilities repairs and major maintenance
- Rainbow Valley disc filter replacement

Non-Departmental

GENERAL FUND

- \$2,700,000
 - Sales tax reimbursement
 - Economic development permit fees reimbursements

Contingencies



- 15% of ongoing revenue: General, Water, Wastewater, Solid Waste
- Other General Fund Contingencies
 - \$250,000 City Manager one-time
 - \$250,000 City Manager ongoing
 - \$100,000 grant match
- Citywide appropriation - \$15 million

Questions and Discussion