



### **AGENDA**

- Debt Policies
- Debt vs Cash (Pay as you go)
- Existing Debt
- CIP/Planned Debt
- Debt Reduction



### **DEBT POLICIES**

- GFOA Best Practices
  - Adopted by Council
  - Establish Debt Limits
    - Legal
    - Policy
    - Financial
  - Guide debt decisions
- Demonstrate a commitment to long term planning and debt payment



### **DEBT POLICIES**

- A) Short Term Debt
- B) Annual short-term debt payments should not exceed 5% of annual revenue or 20% of total annual debt.
- C) City of Goodyear Public Improvement Corporation lease payments are funded by an excise tax pledge. Requires a "coverage ratio" 1.50 to 1.00 of pledged excise tax revenue to debt payment.
- D) Maintain and sell new General Obligation Bonds only when the combined Property Tax Rate of \$1.74 or lower can be achieved.
- E) Annual levy calculations should be at the maximum amount allowed for the city's primary property tax.





### **DEBT POLICIES**

- F) Maintain bond rating of investment grade from Moody's or Standard and Poor's.
- G) Enterprise Funds should finance water and wastewater bonds sales where appropriate.
- H) Bonds should not be financed by General Funds unless necessary. If General Funds finance bonds, the combined annual debt service shall not exceed ten percent (10%) of the current three years average operating revenues of the General Funds. Construction Sales Tax revenues considered as ongoing revenue per policy 1(D) will be included in computing the applicable revenue beginning with FY2019.



### DEBT VS. CASH

#### **Debt**

- Pros
  - Timing
  - Those who benefit pay
  - Rate stability
- Cons
  - Financing Costs

#### Cash

- Pros
  - Total cost is less
- Cons
  - Time to accumulate resources
  - Benefit and payment not aligned





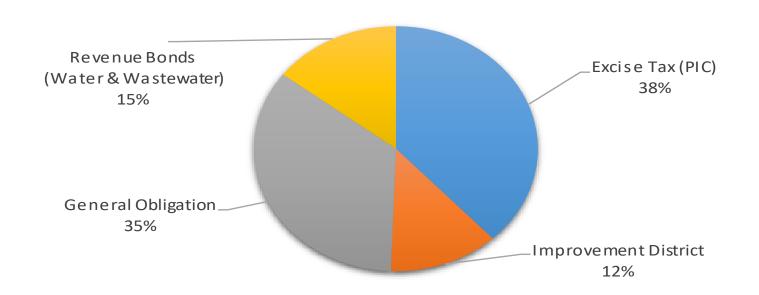
## TYPES OF DEBT

- General Obligation (G.O.) Bonds
- Revenue Bonds
  - Water & Wastewater
- Excise Tax Bonds
  - Public Improvement Corporation
- Improvement District Bonds
- Lease/Purchase





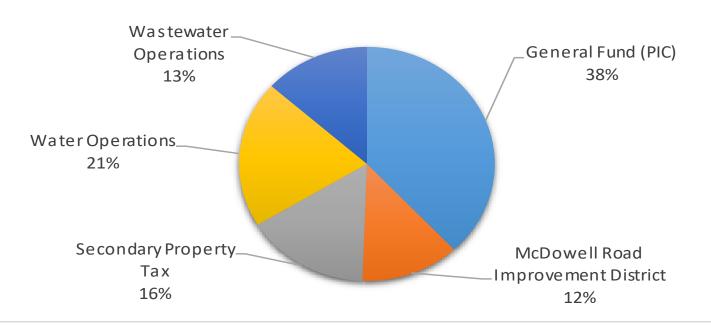
# Total Outstanding Principal by Bond Type \$279.1 million







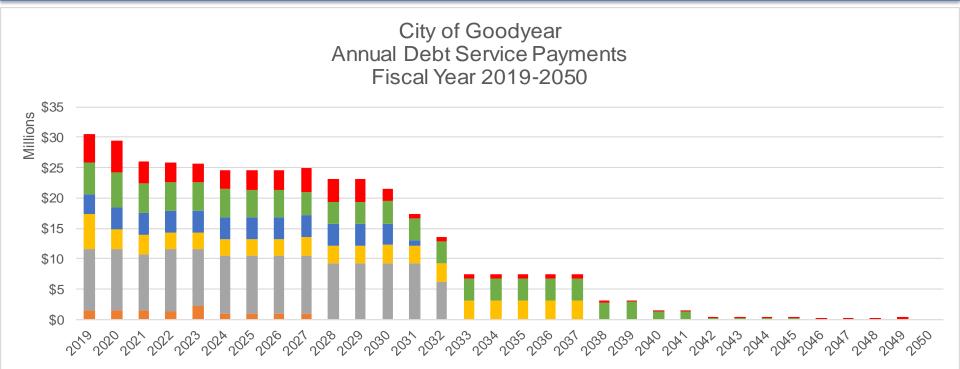
# Total Outstanding Principal by Funding Source \$279.1 million



■ McDowell Road Improvement District
■ Water Operations

General Fund





■ GF - Ballpark Operations

Secondary Property Tax

Wastewater Operations





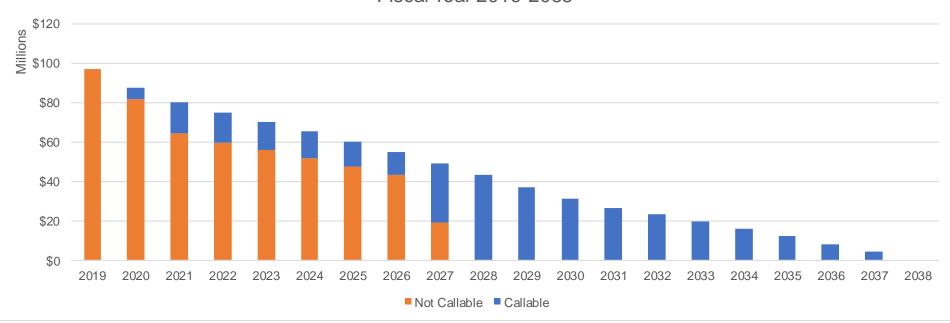
## **DEBT REDUCTION - EXISTING DEBT**

- How debt is paid determines where/how savings are realized
- Is there the ability to pay off debt?
  - Callable
  - Non-Callable
- Impact of recent re-financings





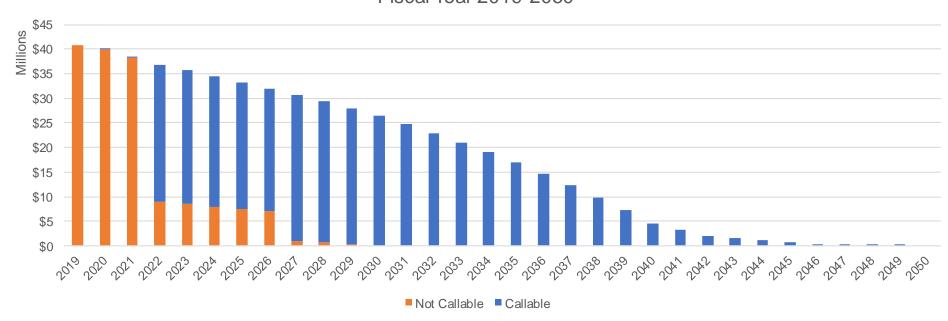
City of Goodyear General Obligation Outstanding Principal with Call Options Fiscal Year 2019-2038







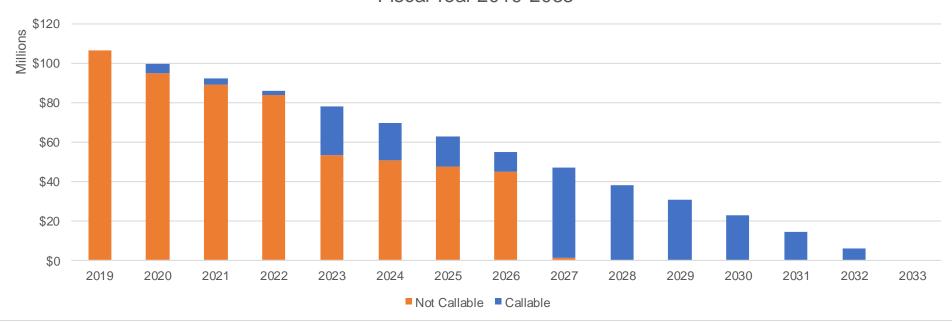
City of Goodyear
Water and Sewer Outstanding Principal with Call Options
Fiscal Year 2019-2050







City of Goodyear
Excise Tax (PIC) Outstanding Principal with Call Options
Fiscal Year 2019-2033





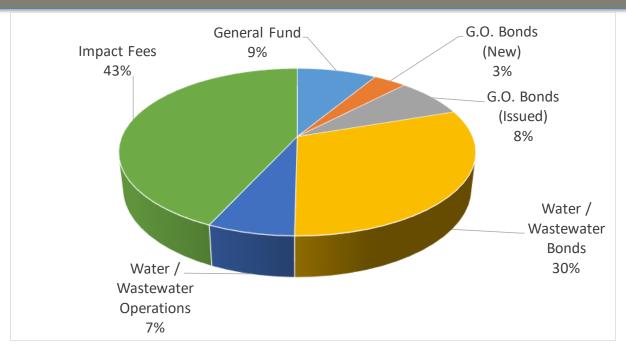
### CAPITAL IMPROVEMENT PLAN

- 5-year forecast of Infrastructure needs
  - FY2019-23 totals \$330 million (limited CIP)
  - Includes \$111 million of new debt
- CIP Projects with planned debt
  - General Obligation Bonds
    - Police Operations Facility Expansion
    - Recreation Center
    - Aquatics Center
    - Fire Station/Equipment
  - Revenue Bonds
    - Water Infrastructure/Wells
    - Surface Water Treatment Plant





## CAPITAL IMPROVEMENT PLAN



<sup>\*</sup>General Fund includes HURF and Ballpark



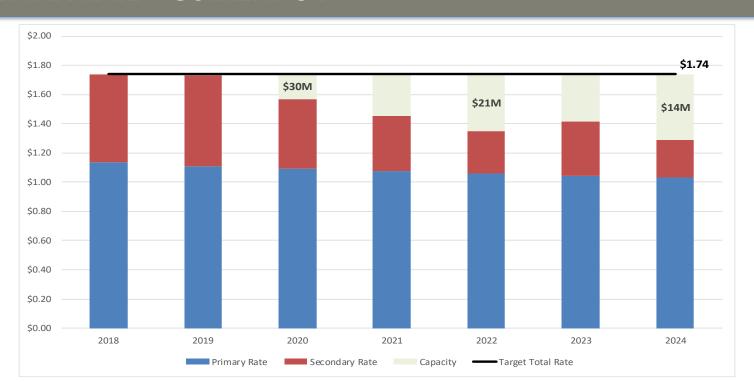
## \$1.74 TARGET TAX RATE

- Combined Primary & Secondary Rate
- CIP currently includes \$12.0 million of new G.O. debt
- Target Tax Rate will support an additional \$53.0 million of new G.O. debt by FY2024
  - \$65.0 million total
- Tax Rate Stability
  - Assessed Valuation Increases
  - Smaller issues every other year





## TARGET TAX RATE - CURRENT CIP





## **SUMMARY**

- Council adopted policies guide debt issuance
- Limited opportunities for debt reduction until 2022-23
- Debt plays a major role in CIP
  - Further discussion at Retreat and/or throughout Budget Process