

# City of Goodyear

**FY 14-15 Budget Development Work Session**

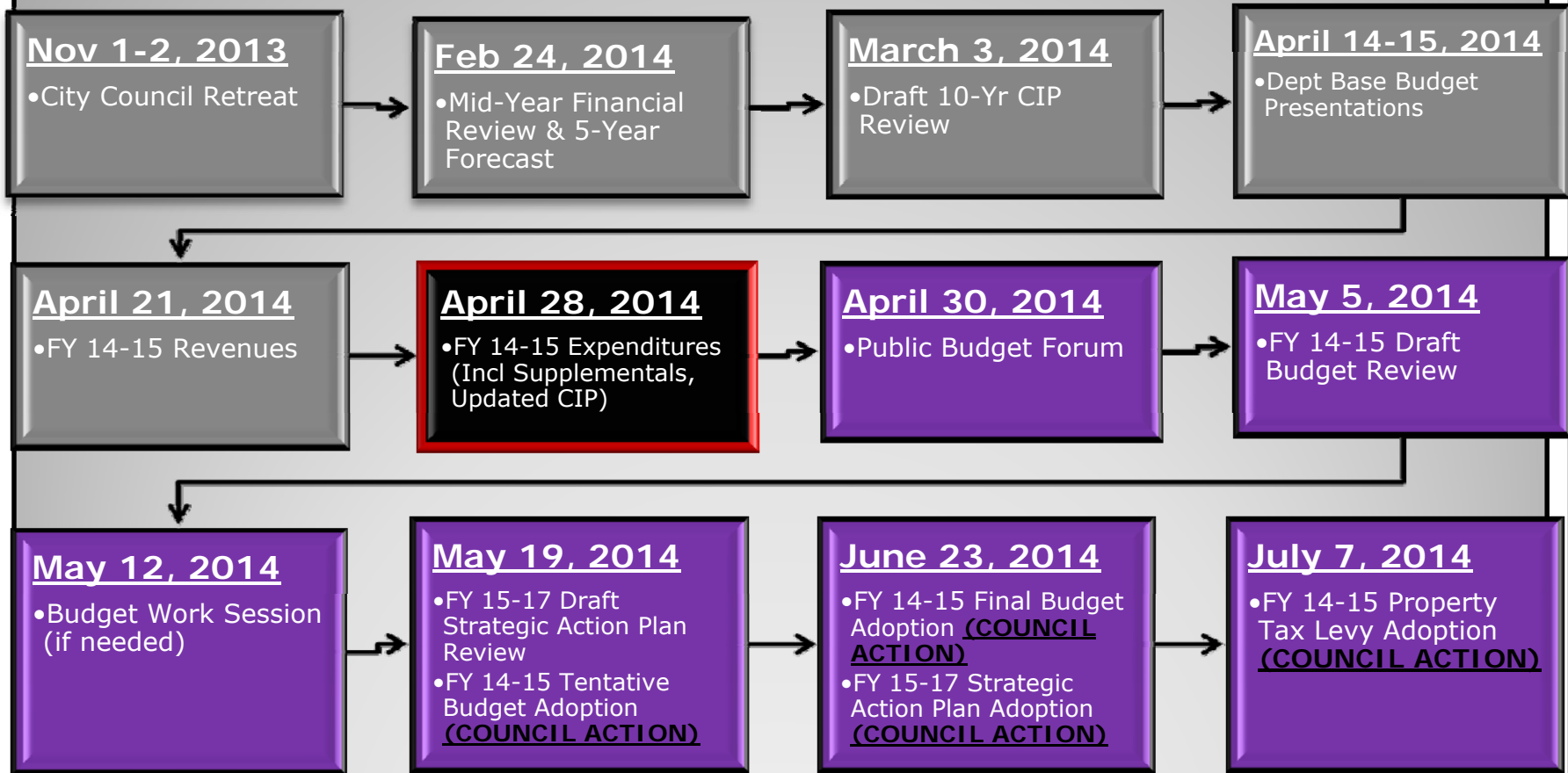
**Expenditures Review**



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City Council Work Session  
April 28, 2014

# FY 14-15 Budget Development



# Agenda

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- High Level Review: Supplemental Initiatives
- Proposed Operating Budgets (All Funds)
- Department Operational Budget Reviews
  - **Supplementals/Council Discussion**
- Other General Fund Budget Initiatives
- Capital Improvement Plan
- Debt Review
- Summary/Next Steps

# Supplemental & Cost Consideration Initiatives

## Growth/Economic Development



- Staffing (Support to Meet Customer Service Performance Measures)
- Facilities/Water Master Plans
- Economic Development Marketing
- Water/Wastewater Maintenance and Growth Projects
- Streets

## Personnel



- Compensation/Health Care Considerations
- Data-driven evaluation:
  - New FTEs (16 recommended)
  - Interns (Marvin Andrews scholar, development)
  - Temporary (growth/technology)

## Technology



- Enterprise System Upgrade
- Fiber Projects (streets)
- Infrastructure and Application Support

## Asset Management (Replacement Needs)



- Small/Large Equipment
- Pavement Management
- Set Aside Funding to Advance Asset Management Plan (including plant/tree replacements)

## Sense of Community & Quality of Life



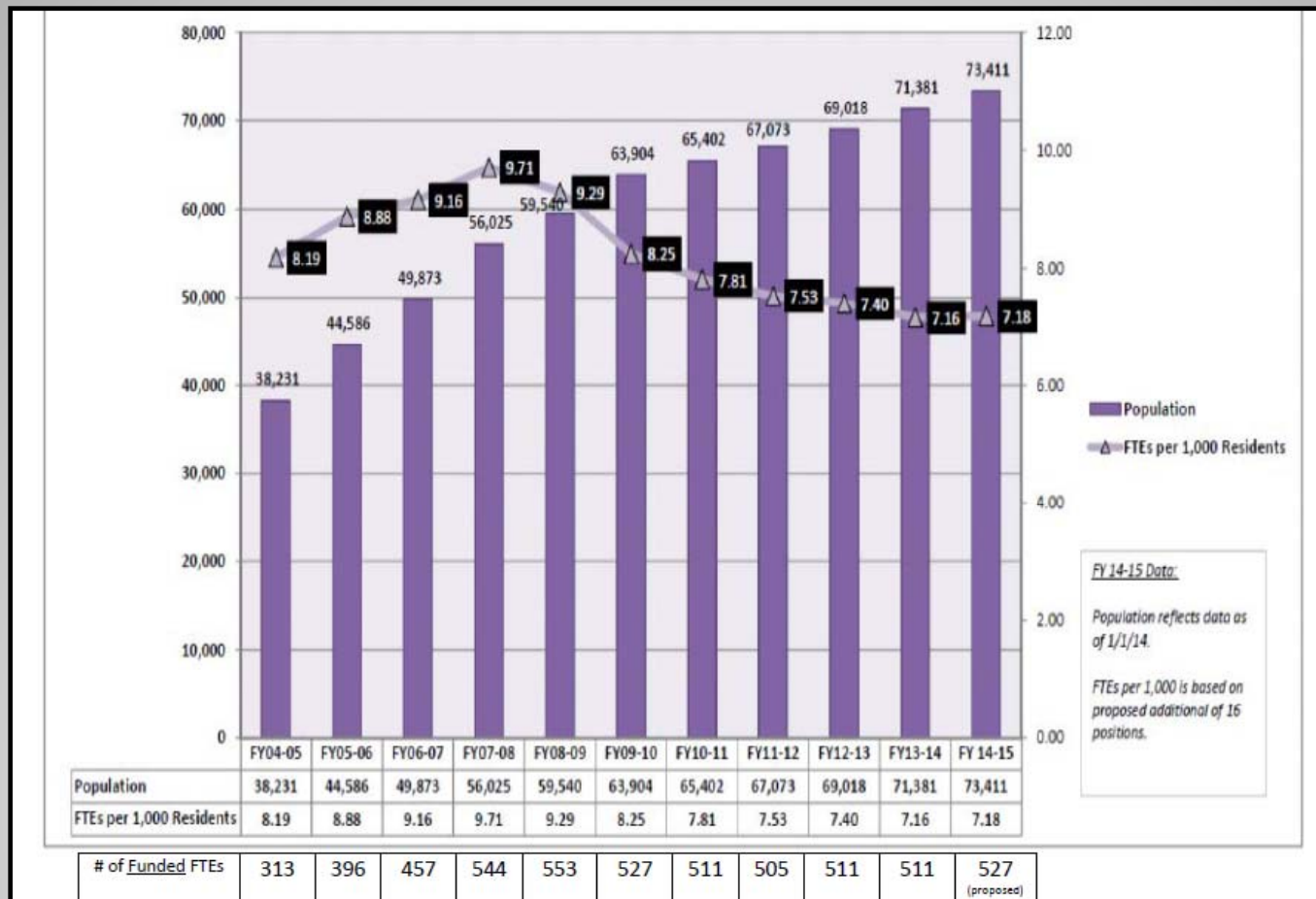
- Public Safety (staff, equipment, and facility needs - Police Patrol Operations and Evidence Management)
- Median Enhancements
- Pool Improvements
- Park Replacements/Investment
- Recreation Programming
- Arts & Culture

## Inflationary Considerations



- Contract Costs
- Utilities

# Population Growth/Funded FTEs



# Summary of Recommended New Authorized Positions

- Linkage to Key Results/Strategic Plan Priorities
- Workload Indicators

Department	Recommended FTEs
City Manager's Office	Digital Communications Administrator
Development Services	Inspector (Building Safety)
Engineering	GIS Analyst Traffic Operations Worker III (HURF) Traffic Signal Technician III (HURF)
Fire	Fire Inspector II
Information Technology	Business Analyst – Public Works (including Lucity, SCADA) Business Analyst – ERP Infrastructure Administrator
Parks & Recreation	Right of Way Worker III Management Assistant
Police	Forensic Specialist Police Officers (2)
Public Works	Fleet Mechanic I Sanitation Worker I
<b>TOTAL REQUESTED</b>	<b>16</b>



FY 14-15 Total Recommended FTEs: 527

# Health Care & Compensation

## Health Care

- **Medical Coverage Premium Increase**
  - City Portion of Increase (\$818 k ongoing)
    - \$664k *General Fund portion*

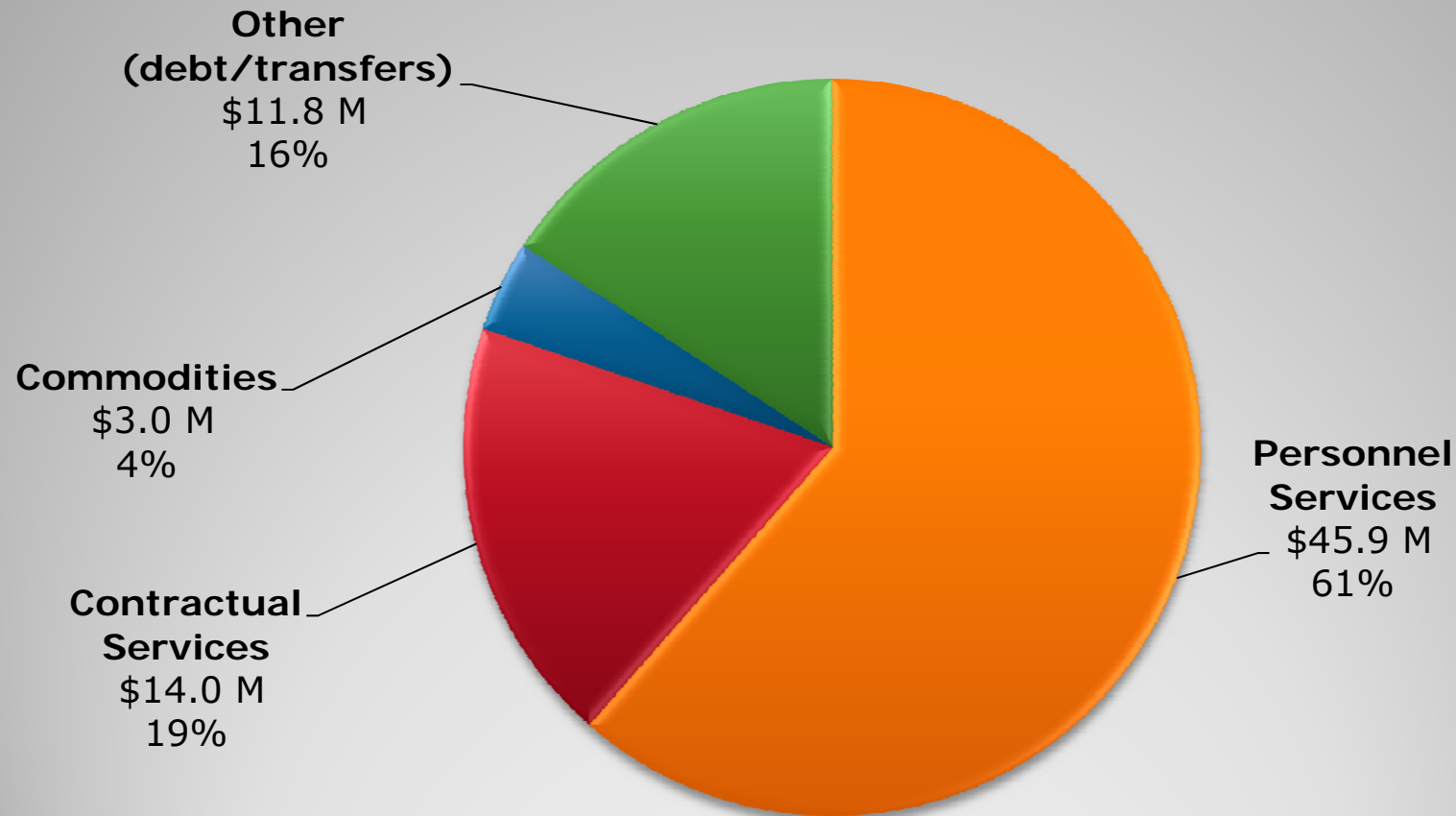
## Compensation

- **Public Safety Memorandums of Understanding**
  - 5% Pay Increase (\$430k ongoing)
- **Non-Sworn Pay Increase**
  - 3% Average (\$648k ongoing)

# **Proposed Operating Expenditures Summary**



# General Fund Expenditures by Type

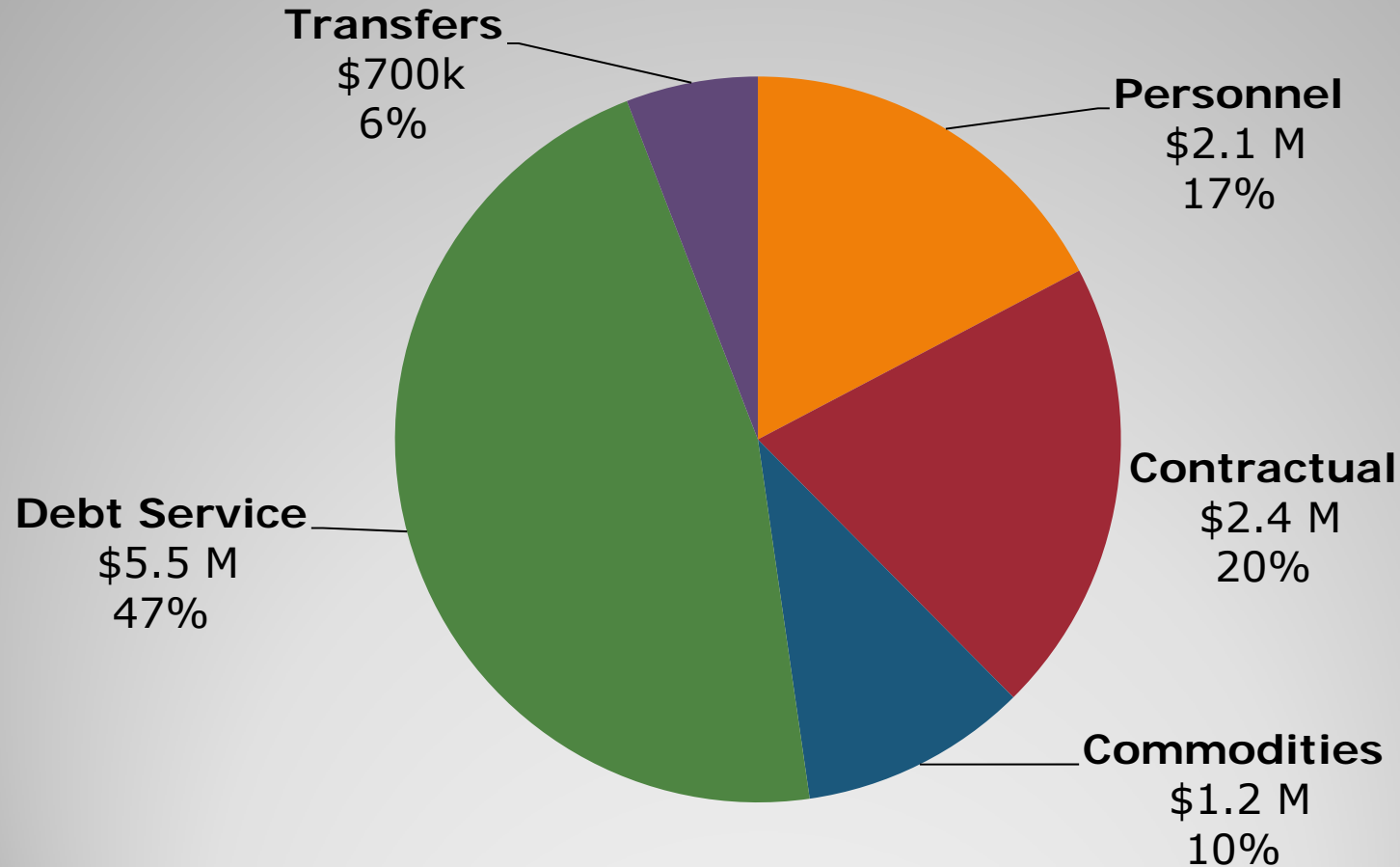


Total Proposed General Fund Expenditures: **\$74.7 M**

*Operating Categories Only: \$62.9 M*



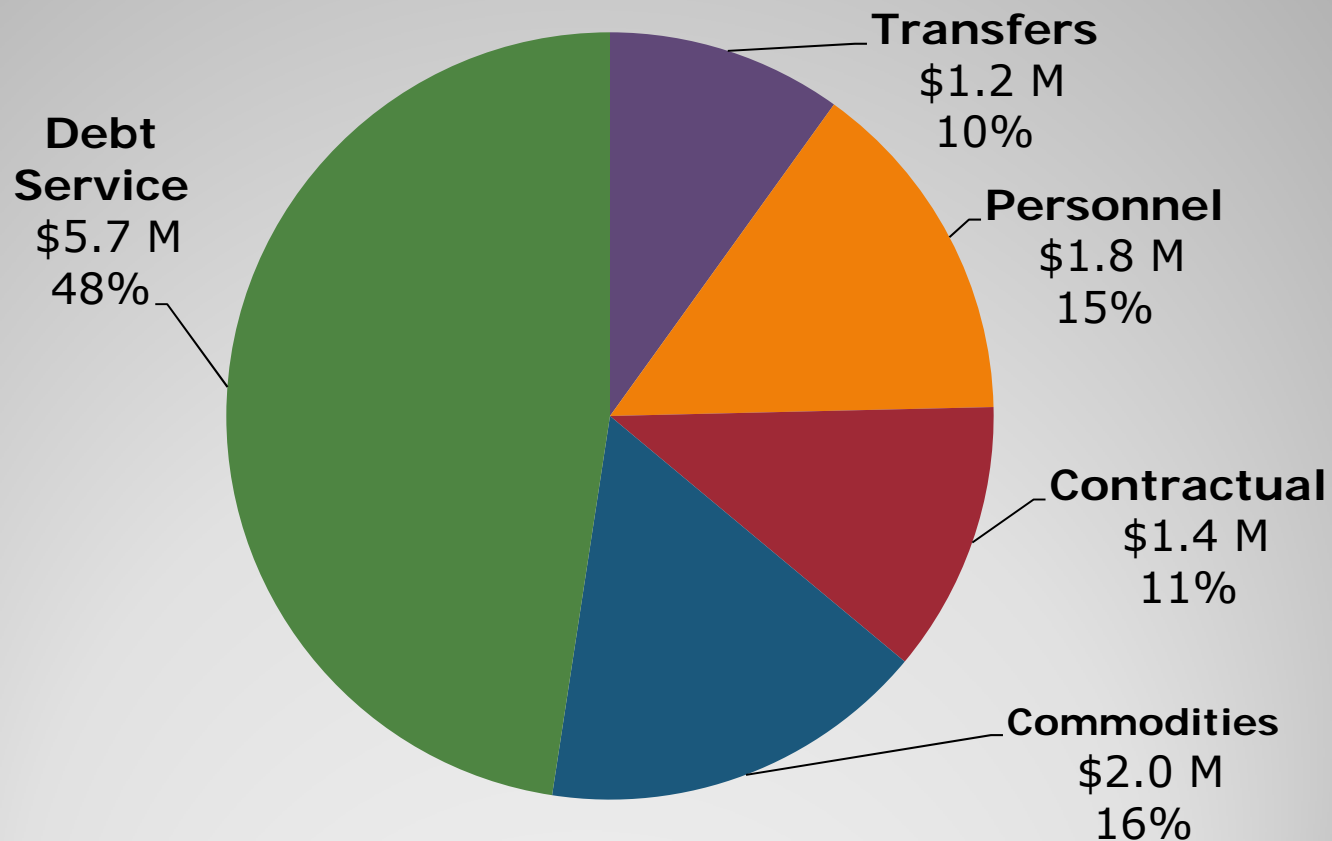
# Enterprise: Water



Total FY 15 Water Fund Budget: \$11.9 M

*Operating Portion: \$5.7 M*

# Enterprise: Wastewater



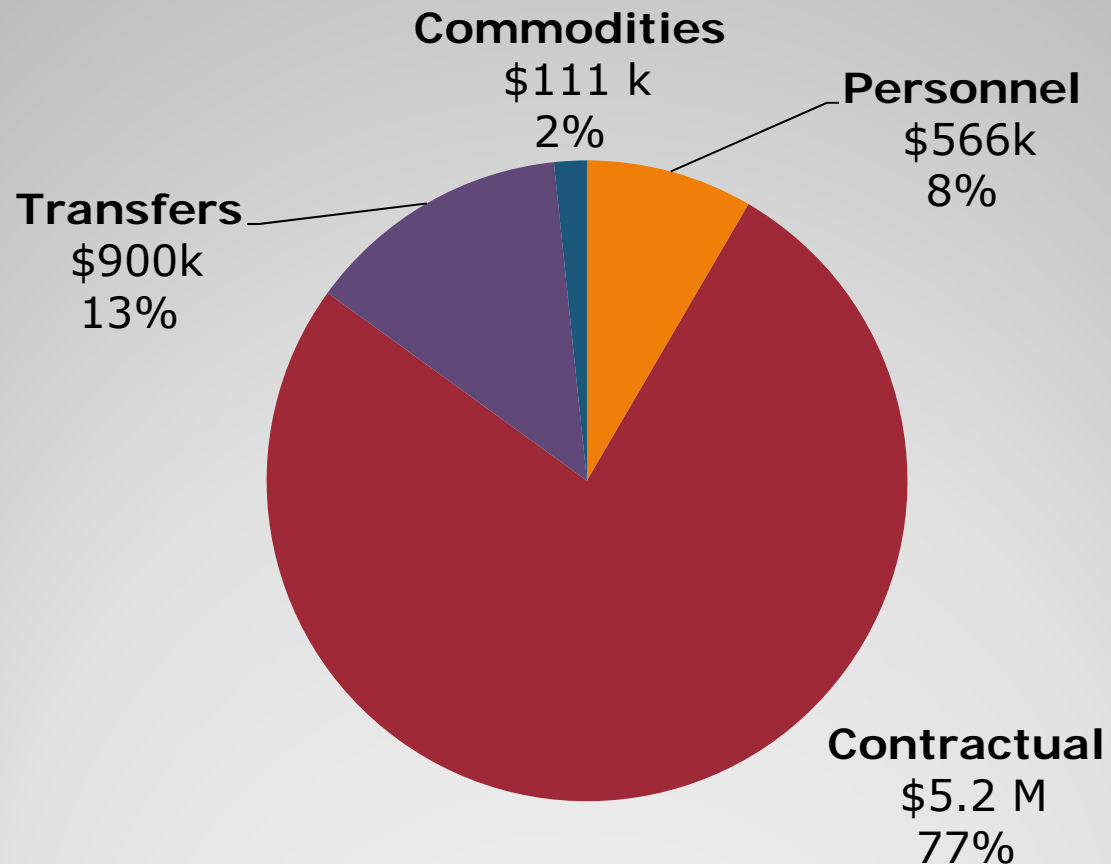
Total FY 15 Wastewater Fund Budget: \$12.1 M

*Operating Portion: \$5.2 M*



# Enterprise: Sanitation

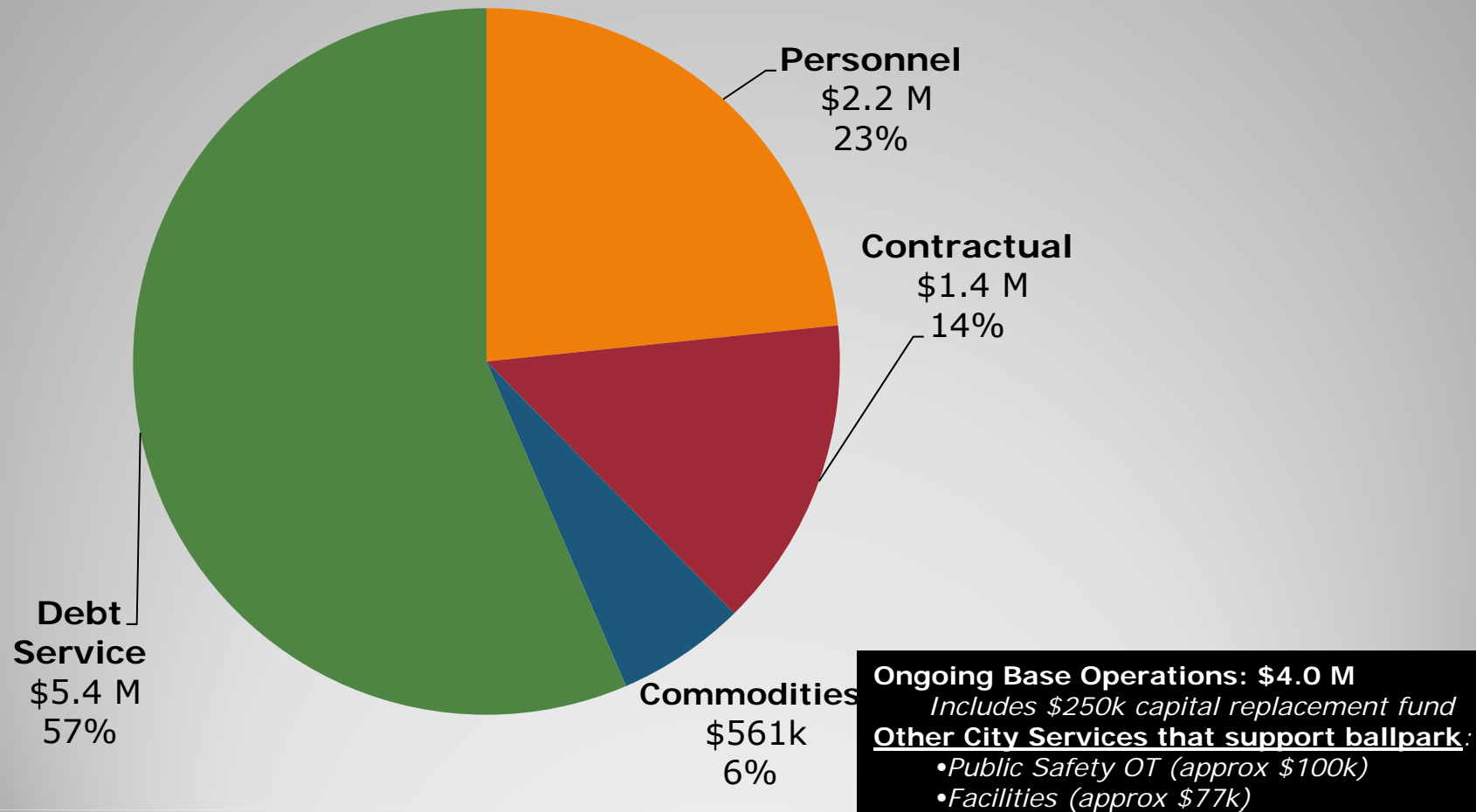
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Total FY 15 Sanitation Fund Budget: \$6.7 M

*Operating Portion: \$5.8 M*

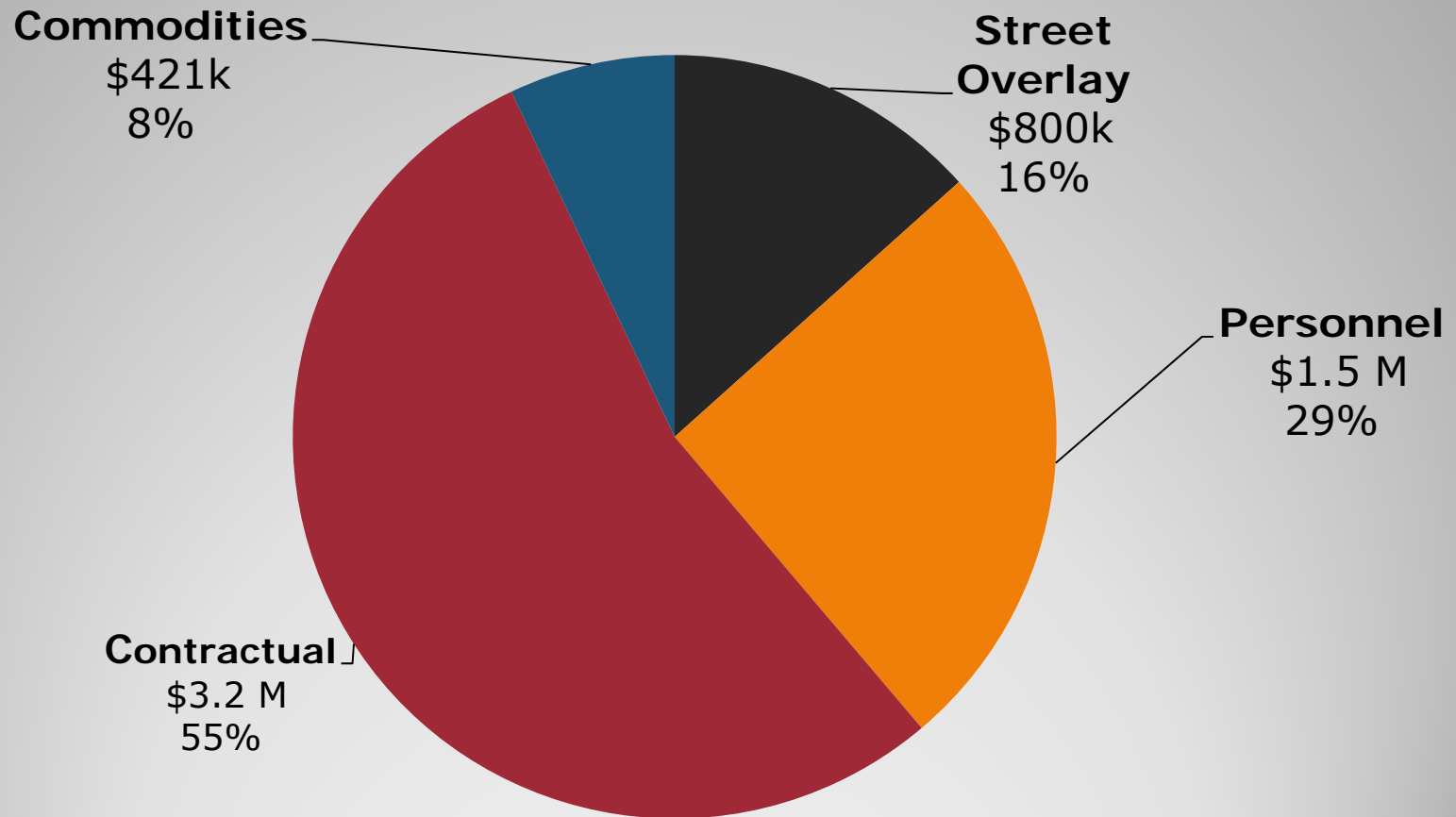
# Enterprise: Stadium



Total FY 15 Stadium Fund Budget: \$9.5 M

*Operating Portion: \$4.1 M*

# Enterprise: Highway User Revenue Fund



Total FY 15 HURF Fund Budget: \$6.0 M

*All support operations*

# Department Budget and Supplemental Review



**Fiscal & Resource  
Management**



**Economic  
Vitality**



**Sense of  
Community**



**Quality of Life**

*(includes Transportation and Mobility)*

*(includes Safe Community)*

# Public Safety

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Police Dept: \$17.4 M  
*(includes towing)*

## Supplementals

One Time:	\$ 579,000
Ongoing:	\$ 424,744
<b>Total:</b>	<b>\$1,056,744</b>



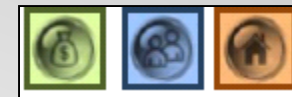
## Key Items

- Two Officers (FTE)
- Forensic Specialist (FTE)
- Overtime
- Evidence Facility Tenant Improvements
- MCSO Contract Increases
- Replacement Equipment

Fire Dept: \$13.2 M

## Supplementals

One Time:	\$ 198,800
Ongoing:	\$ 220,126
<b>Total:</b>	<b>\$418,926</b>



## Key Items

- Fire Inspector II (FTE)
- Replacement Equipment
- Community Education/Prevention
- Fire Prevention/Investigation Training
- Memorandum of Understanding
- Increased Contract Costs



# Development Services

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DSD: \$ 3.7 M

## Supplementals

One Time:	\$ 107,100
Ongoing:	\$ 88,286
<b>Total:</b>	<b>\$195,386</b>



## Key Items

- One-Stop Shop (Counter, training)
- Economic Development Marketing
- Building Code Update Training
- Inspector (FTE)
- Planning Intern

# Engineering

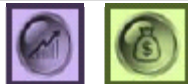
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Engineering (General Fund): \$ 2.9 M  
HURF: \$ 6.0 M

## Supplementals

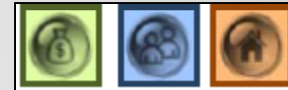
### *Non-HURF*

One Time:	\$ 292,100
Ongoing:	\$ 115,826
<b>Total:</b>	<b>\$407,926</b>



### *HURF*

One Time:	\$1,056,000
Ongoing:	\$ 272,843
<b>Total:</b>	<b>\$1,328,843</b>



## Key Items

- GIS Analyst (FTE)
- Plans Examination Support (OT, Temp)
- CIP Support (temp/contract)
- Pavement Management
- Traffic Operations/Signal Support (2 FTEs)

# General Government

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City Manager: \$ 2.9 M

## Supplementals

One Time:	\$ 21,000
Ongoing:	\$117,500
<b>Total:</b>	<b>\$138,500</b>



## Key Items

- Digital Communication Administrator (FTE)
- InFocus (printing/postage)
- Marvin Andrews Intern

Legal: \$ 1.4 M

## Supplementals

One Time:	\$0
Ongoing:	\$1,300
<b>Total:</b>	<b>\$1,300</b>



## Key Items

- Postage
- Dues Increase
- Legal Training

# General Government

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City Clerk: \$ 764k

## Supplementals

One Time:	\$155,000
Ongoing:	\$0
<b>Total:</b>	<b>\$155,000</b>



## Key Items

- Primary/General Election

Mayor/Council: \$305k  
*(no supplementals)*

Municipal Court: \$1.0 M  
*(no supplementals)*

City-Wide Initiatives: \$2.5 M  
(non-departmental)

One Time:	\$10,000
Ongoing:	\$0
<b>Total:</b>	<b>\$10,000</b>



## Key Items

- Innovation Fund

# Support Services

ITS: \$ 3.3 M

## Supplementals

One Time:	\$ 50,000
Ongoing:	\$300,000
<b>Total:</b>	<b>\$350,000</b>



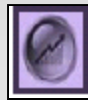
## Key Items

- Business Analysts (2 FTEs – Public Works, ERP)
- Infrastructure Admin (FTE)
- Temp Technician

HR: \$ 2.7 M

## Supplementals

One Time:	\$ 3,000
Ongoing:	\$284,685
<b>Total:</b>	<b>\$287,685</b>



## Key Items

- City-Wide Learning Management System
- Health Insurance Broker
- Wellness Clinic Contract

Finance: \$ 3.1 M

## Supplementals

One Time:	\$25,000
Ongoing:	\$0
<b>Total:</b>	<b>\$25,000</b>



## Key Items

- Procurement Assistance (Temp PT)

# Public Works: Municipal Services

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Fleet (ISF): \$2.3 M  
Municipal Services: \$2.4 M

## Supplementals (Fleet)

One Time:	\$ 7,500
Ongoing:	\$308,158
Total:	\$315,658

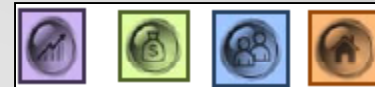


## Key Items

- Citywide Vehicle Parts/Labor
- Fleet Mechanic (FTE)

## Supplementals (Facilities)

One Time:	\$280,000
Ongoing:	\$ 74,680
Total:	\$354,680



## Key Items

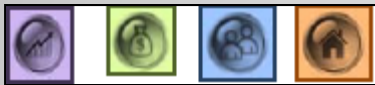
- Facilities Master Plan
- New Library Operations
- City Hall Complex Signage

# Parks & Recreation

Parks & Rec: \$5.4 M

## Supplementals

One Time:	\$378,700
Ongoing:	\$407,705
<b>Total:</b>	<b>\$786,405</b>



## Key Items

- Right of Way Worker (FTE)
- Repair/Maintenance (Lighting Lake Pond, Fencing/Irrigation)
- Utilities (Rights of Way)
- Mariposa Contract (increased scope)
- Management Assistant (FTE)
- City Hall Softscape Enhancements
- Pool Improvements
- After School Pilot Program
- Arts & Culture Strategic Plan Implementation

Ballpark: \$4.1 M

## Supplementals

One Time:	\$125,000
Ongoing:	\$ 14,000
<b>Total:</b>	<b>\$139,000</b>



## Key Items

- Utilities Increase
- Equipment Replacement
- Overtime

**Ongoing Base Operations: \$4.0 M**

*Includes \$250k capital replacement fund*

**Other City Svcs supporting ballpark:**

- Public Safety OT (approx \$100k)
- Facilities (approx \$77k)



# Utility Enterprise: Water, Wastewater, Sanitation

Water: \$ 5.7 M

## Supplementals

One Time:	\$222,565
Ongoing:	\$109,103
<b>Total:</b>	<b>\$331,668</b>



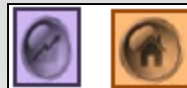
## Key Items

- New Water Meter Budget
- Vehicle Replacement (1)
- Block Wall: Well 19
- Water Main Replacement
- Water Conservation Partnership Project

Wastewater: \$5.1 M

## Supplementals

One Time:	\$1,426,500
Ongoing:	\$0
<b>Total:</b>	<b>\$1,426,500</b>



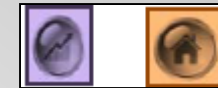
## Key Items

- Efficiencies Through Maintenance at Treatment Plants
- Vehicle Replacement (1)
- Maintenance Shop Office Improvements
- Gator Replacements (2)

Sanitation: \$5.8 M

## Supplementals

One Time:	\$ 48,965
Ongoing:	\$393,406
<b>Total:</b>	<b>\$442,371</b>



## Key Items

- Sanitation Worker (FTE)
- Tractor Replacement
- Waste Management Contract Cost Increase



# **FY 14-15 Budget Initiatives: One Time**

## **Standing Initiatives**

Fleet Replacement	\$2.0
IT Reserve	\$0.3
Risk Reserve	\$0.35
City Manager Contingency	\$0.25

## **New Items**

Replacement Reserve	\$5.0
<b>TOTAL ONE TIME</b>	<b>\$7.55 M</b>

# FY 14-15 Budget Initiatives: Ongoing

## Standing Initiatives

PIC Set Aside*	\$680,000

## New Items

Family Medical Leave Coverage	\$100,000
Grant Match	\$ 55,000
<b>TOTAL ONE TIME</b>	<b>\$835,000</b>

## PIC Debt Service Base Set Aside by Year

Year	Amount
2013	\$680,000
2014	\$1,360,000
2015	\$2,040,000
2016	\$2,720,000
2017	\$3,400,000
2018	\$4,080,000
2019	\$4,760,000



*\*Total PIC Debt Service set aside for FY 15 is \$2.04 M*

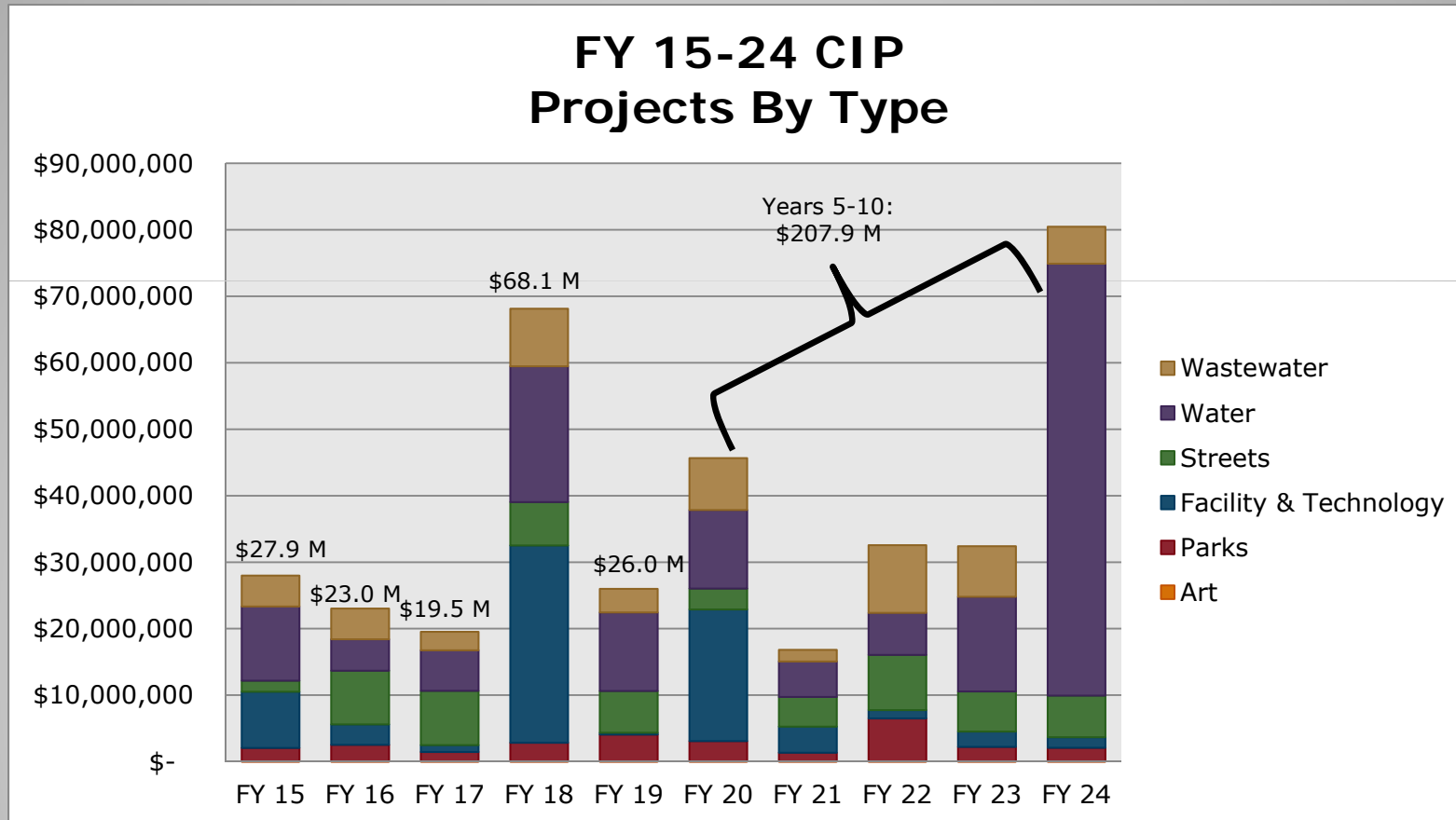
# **FY 15-24 Capital Improvement Plan (CIP)**

# Changes Since Draft Review

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- Split “Park Improvements” and Loma Linda
  - Loma Linda \$250k in Yr 3
  - Remaining Cost for Loma Linda Master Plan implementation on unfunded list
- Clarified Indian School btw Sarival & 303 is expansion to 6 lanes (not 4)
  - Expansion to 4 lanes is currently funded
- Showing funds from Ballpark debt service set aside allocated each year for Multi Gen Community Center
  - Same amount/timing for completion

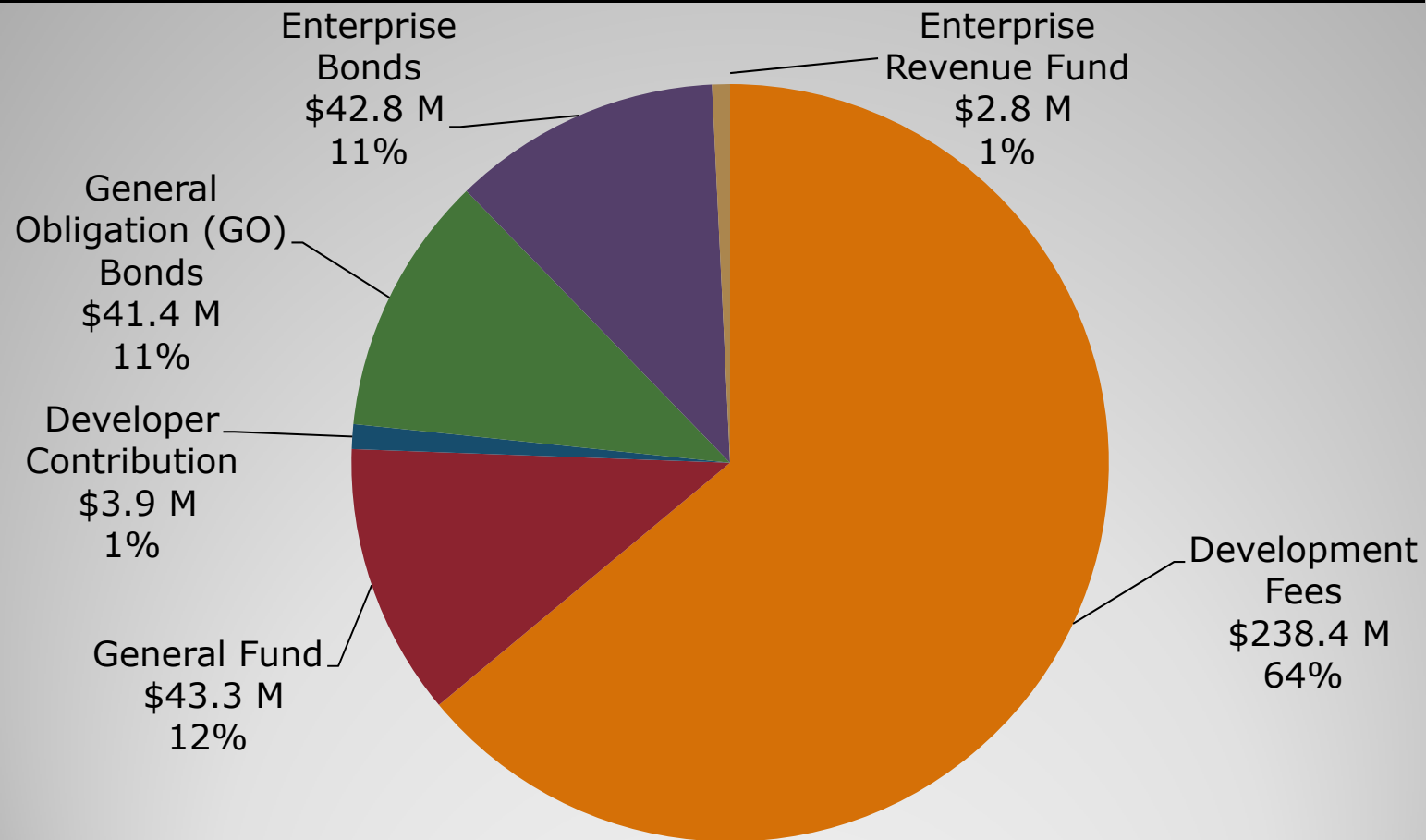
# FY 15-24 CIP: Overview



Total 10-Yr CIP \$372.6M



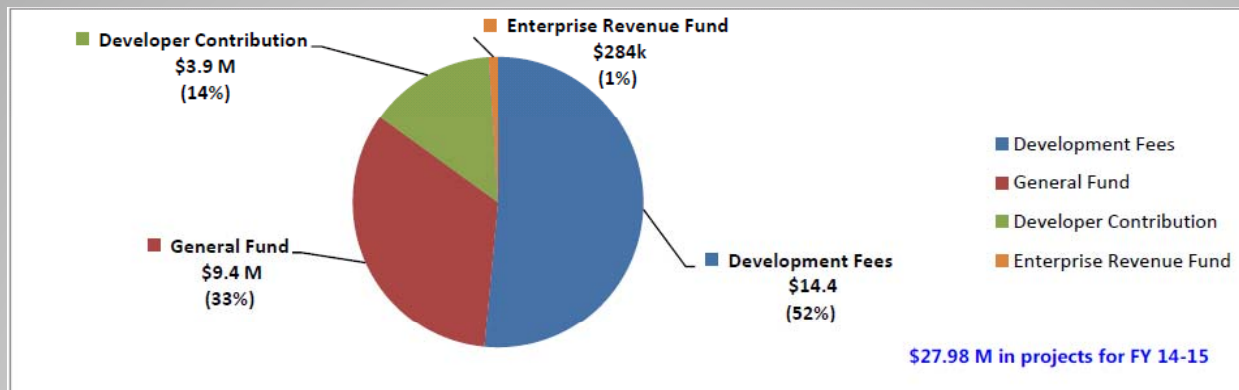
# FY 15-24 CIP: Funding Sources



Total 10-Yr CIP \$372.6M



# FY 14-15 Capital Improvement Plan

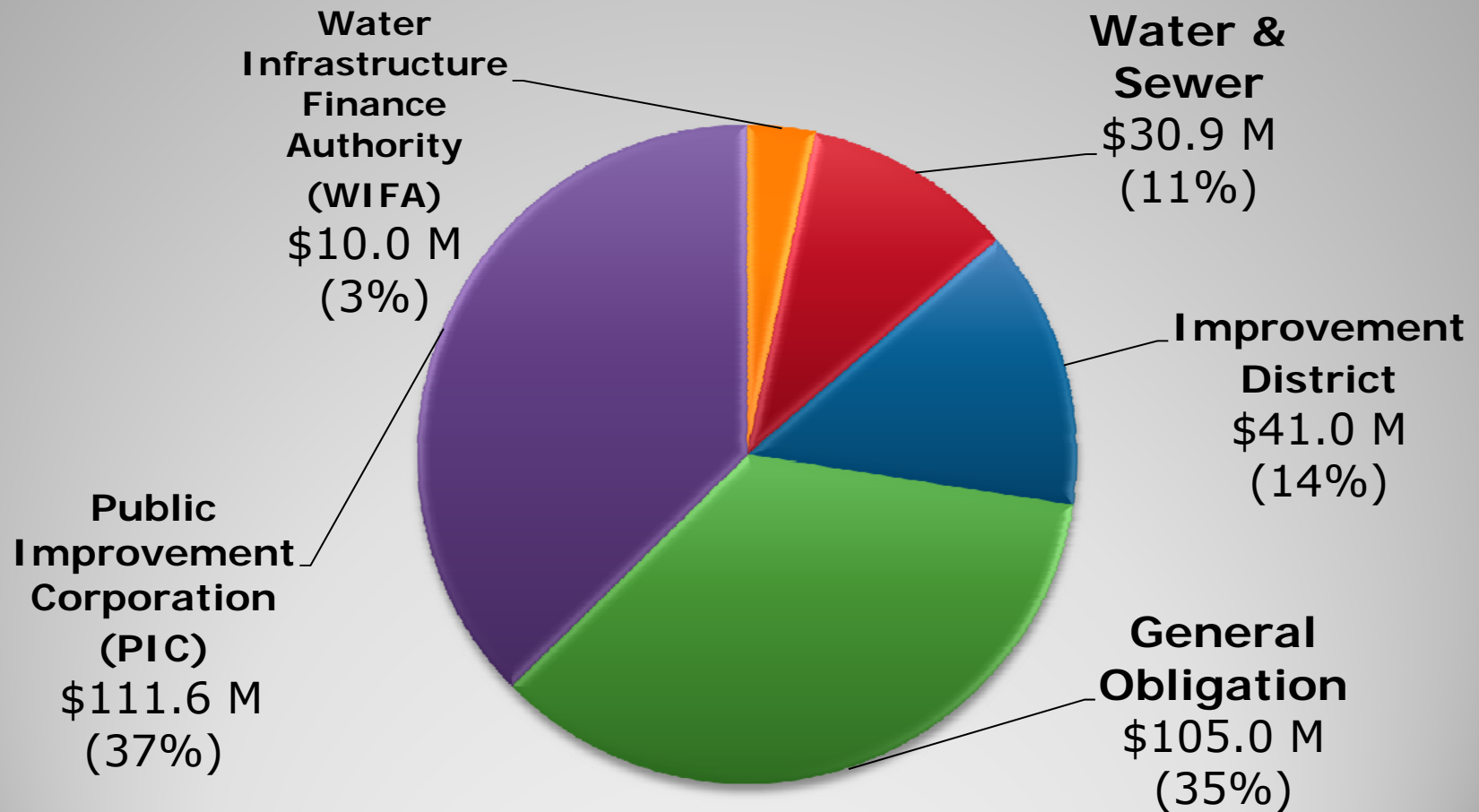


Art (\$60,000)	Parks (\$2.0 M)	Facility & Technology (\$8.4 M)	Streets (\$1.6M)	Water (\$11.2 M)	Wastewater (\$4.6 M)
<ul style="list-style-type: none"> <li>• Art Projects Recommended by Commission</li> </ul>	<ul style="list-style-type: none"> <li>• General Park Improvements</li> <li>• Median Enhancements</li> <li>• Estrella Park Reimbursements (Newland)</li> <li>• Allocation for Future Multi-Gen Community Center</li> </ul>	<ul style="list-style-type: none"> <li>• Enterprise Resource Planning (ERP)</li> <li>• Police Operations (Patrol) Building (Phase I)</li> </ul>	<ul style="list-style-type: none"> <li>• Fiber Project: Loop 303 (Camelback and Indian School) MAG partnership</li> <li>• Newland Reimbursement for Street Infrastructure (Development Fees)</li> <li>• Traffic Signals: Indian School &amp; Cotton</li> </ul>	<ul style="list-style-type: none"> <li>• Well &amp; Treatment Facility (Developer Funds)</li> <li>• CAP Capital Charge Obligation</li> <li>• Integrated Water Master Plan</li> <li>• Lower Buckeye &amp; Cotton (Site 12) Booster 9 MGD</li> <li>• West Goodyear Infrastructure Reimbursements per Development Agreement</li> <li>• Newland Zone 3 Reimbursement</li> <li>• Water Infrastructure Federal Authority (WIFA) Debt Service</li> </ul>	<ul style="list-style-type: none"> <li>• 183rd Ave &amp; Yuma</li> <li>• Citrus/Lower Buckeye Line</li> <li>• Corgett RF Expansion</li> <li>• Durango Line</li> <li>• E Lower Buckeye Line</li> <li>• Effluent Injection Wells</li> <li>• GWRF Expansion</li> <li>• West Goodyear Development Agreement Reimbursements</li> <li>• Newland Reimbursement</li> <li>• Wastewater Debt Service</li> </ul>

# Outstanding Debt



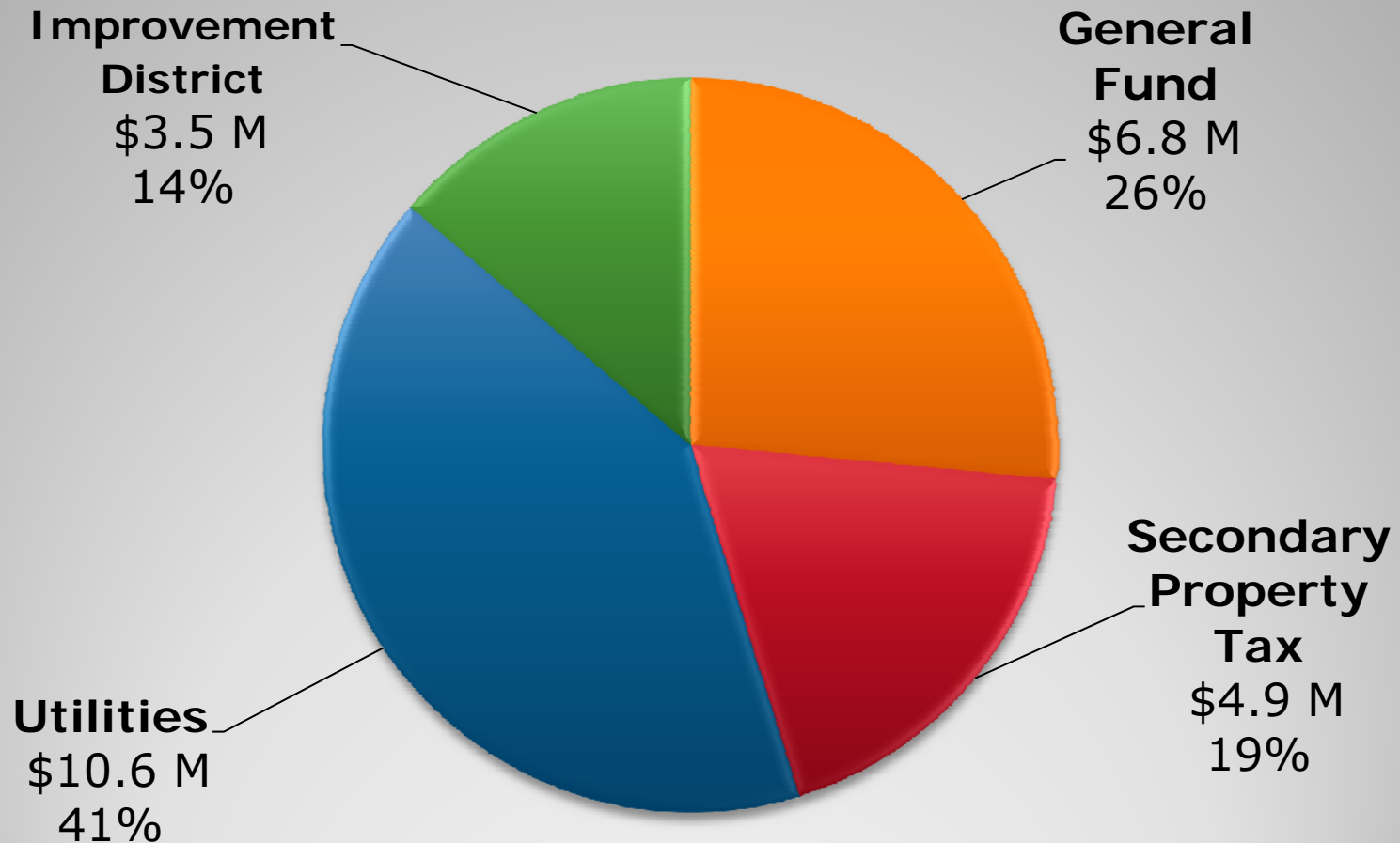
# FY 14-15 Outstanding Debt (by Type)



**Total Debt Outstanding: \$298.5 M**

*Down 4% from FY 14*

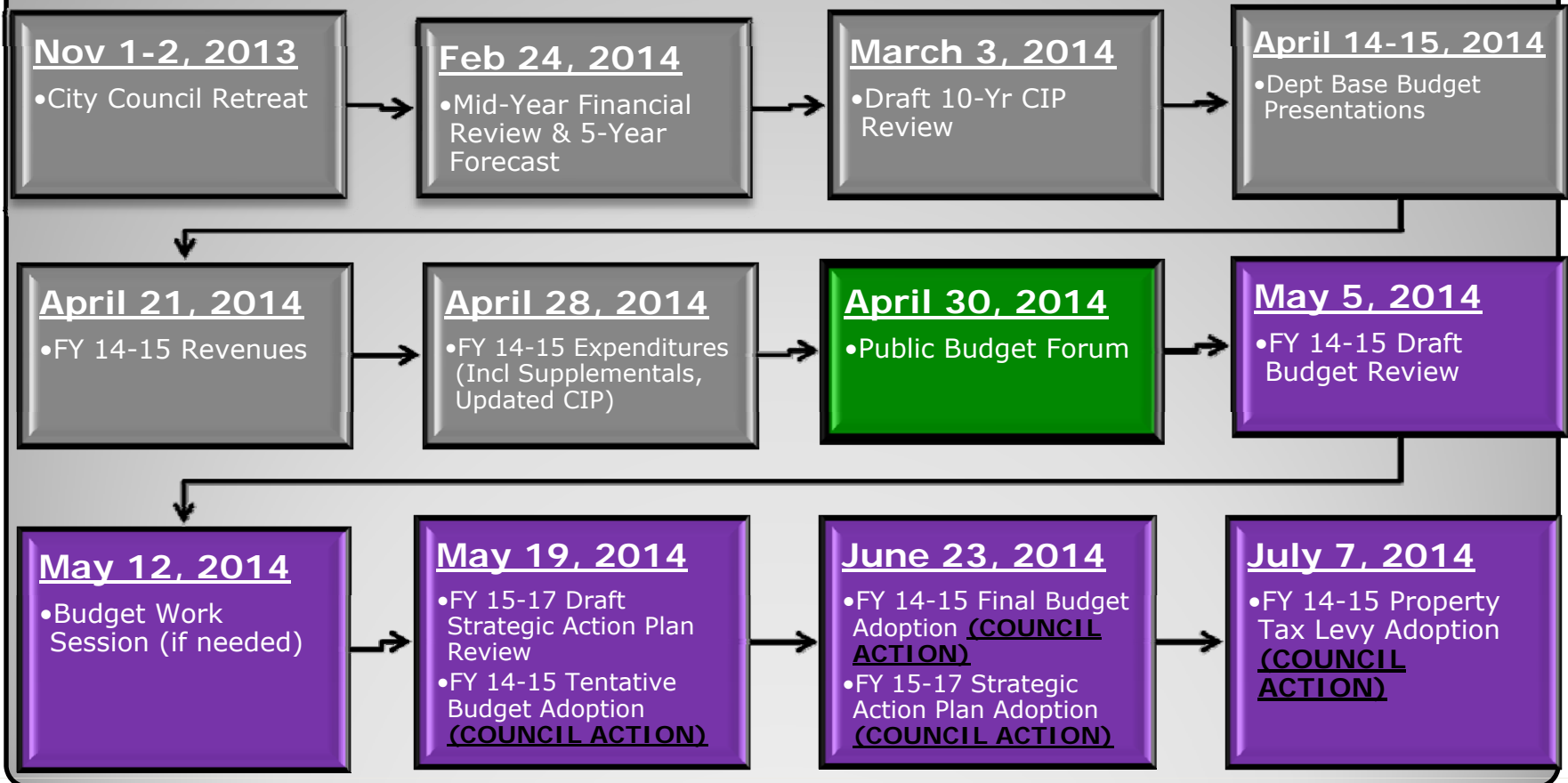
# Debt Service by Funding Source



**Total FY 14-15 Debt Service: \$25.8m**

# FY 14-15 Budget Development

## Next Session



# Thank You

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